

# Thai Commercial Banks on Twitter: Mining Intents, Communication Strategies, and Customer Engagement

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## ABSTRACT

Twitter is a social media (SM) platform that rapidly generates electronic word of mouth (e-WOM). Marketer-generated content (MGC) is controllable and could enhance the positive e-WOM. Hence, in this study, the author examined the characteristics of MGC and reactions from followers based on Thai banks' Twitter accounts. The author collected a total of 10,000 tweets from nine banks in Thailand—both high- and low-performing banks. The author conducted research with natural language processing (NLP) to uncover intents using an open application programming interface (API). The author used three data-mining techniques—association, clustering, and classification. The Twitter strategies of banks with high and low performances are quite similar. The sentiment is the intent type that dominates Thai banks' intent strategies. Several intents could be combined to draw e-WOM in terms of favorites (FAV) and retweets (RT). Six intent patterns (clusters) were extracted. Some of these clusters are classifiers for FAV and non-FAV tweets. This study guides the application of data mining in business research and suggests MGC strategies for marketers.

## KEYWORDS

Association, Banking, Classification, Clustering, Decision Tree, Intent Mining, Social Media Strategy, Twitter

## 1. INTRODUCTION

Information communication technologies (ICTs) disrupt many sectors, including financial services that rely heavily on ICTs to provide excellent services to customers (Anshari et al., 2020). Four forces (financial crises, changes in customer behavior, the pace of innovation diffusion, and the emergence of non-banks), which directly or indirectly connect to a social media (SM) phenomenon, cause banking to digitally transform. SM has a strong influence on people's activities and banking with no exception (Kirakosyan, 2014). SM gradually evolves the commercial and social exchange of information (Akhlaq et al., 2021). It is the most effective medium for communication that could lead to brand reputation, customer satisfaction, and customer loyalty (Ajina, 2019; Kirakosyan, 2014). Customers tend to search for product or service information as well as reviews from others through SM (Jaman et al., 2020).

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They are also interested and demand to interact with banks through SM (Mitic & Kapoulas, 2012). They are looking for a brand's SM to form brand judgments (Culotta & Cutler, 2016).

SM could create benefits for internal purposes, for customer-related purposes, and for external partners/ suppliers (Botchway et al., 2020). It is attractive for banks seeking to increase their competitiveness and build a rapport with their stakeholders (Cosimato & Troisi, 2015; Mitic & Kapoulas, 2012). Thus, banks need a clear strategy to profitably use SM as marketing tools, such as implementing SM as a new financial delivery channel, managing relationships with customers, promoting digital relationships with huge anonymous users, promoting products or services, and performing public relations (Bohlin et al., 2018; Jaman et al., 2020; Khajeheian & Mirahmadi, 2015; Kirakosyan, 2014; Mitic & Kapoulas, 2012; Ocampo et al., 2021; Shabbir, 2020). Many companies view SM as an effective channel for spreading the electronic word of mouth (e-WOM) (Jaman et al., 2020).

Firms apply Twitter to accelerate communication with individuals (customers, potential customers, and investors) (Chahine & Malhotra, 2018; Surucu-Balci, et al., 2020). Business sectors, particularly those in the service sectors, widely use microblogs such as Twitter to update customers about the latest news or redirect links from their websites (Ocampo et al., 2021). Twitter is a SM platform that allows users to send and read short messages called tweets (Garg & Rani, 2017; Jaman et al., 2020; Mucan & Özeltürkay, 2014). Users can also simply post by retweeting others' tweets, encouraging them to post more often (Alboqami et al., 2015; Mosley, 2012). So, it is suggested to be focused to create e-WOM (Alboqami et al., 2015; Bohlin et al., 2018; Fitri et al., 2019; Mucan & Özeltürkay, 2014; Weerawatnodom et al., 2017). Brand-focused e-WOM on Twitter also becomes an important source of marketing information, which deserves researchers' and practitioners' attention (Chu & Sung, 2015). In the United States, Twitter is the most frequently used platform in all industries except retailing. Facebook and Twitter are also tied in the financial service sector (Mucan & Özeltürkay, 2014). Using Twitter is thus important for the banking industry (Alboqami et al., 2015; Mucan & Özeltürkay, 2014; Senadheera et al., 2011).

Although online content marketing dominates the online strategy of companies nowadays and SM is standard practice for several banks, they face the challenges to harness Twitter's power to manage customer relationships and engage customers (Ajina, 2019; Chikandiwa et al., 2013; Kirakosyan, 2014; Ocampo et al., 2021). Banks are not so active in SM communication, although customer engagement could lead to trust, loyalty, commitment, and advocacy (Ajina, 2019; Cosimato & Troisi, 2015). Besides, marketer-generated content (MGC) is spread rapidly among SM users for some content, but other content receives an inadequate reaction, no reaction, or is not spread. The results of MGC in SM such as Twitter could be tracked by the number of retweets (RT) and favorites (FAV), which are different among different tweets (Alboqami et al., 2015). Creating interactive and relevant content is thus crucial for SM engagement (Mitic & Kapoulas, 2012).

Enthusiasm for the SM power to enhance customer relationships is not equally shared among all banks (Mitic & Kapoulas, 2012; Mucan & Özeltürkay, 2014). Banks in different countries have different approaches or levels of SM use (Kirakosyan, 2014). Understanding the key characteristics of MGC posts (e.g., Twitter tweets) affecting e-WOM success (e.g., RT and FAV) is an interesting issue (Alboqami et al., 2015; Fitri et al., 2019; Weerawatnodom et al., 2017). A tweet's characteristics, such as the fluency of messages, content type, the existence of a link, and the existence of a call-to-action, significantly influence its engagement rate (Surucu-Balci et al., 2020). Intent categories, as one of the tweets' characteristics, are identified by the studies of Wang et al. (2015), Hollerit et al. (2013), and Pandey et al. (2018). But user intent mining has been a relatively new area in social media research (Pandey et al., 2018; Wang et al., 2015). These studies also do not link a tweet's characteristics with the expected results such as e-WOM or engagement. Companies normally analyze sentiment to collect feedback from customers, but they do not explore the sentiment of their tweets and their impact (Mosley, 2012; Sahu et al., 2015; Senadheera et al., 2011), particularly in the banking context such as the study of Botchway et al. (2020).

Asian countries are ranked in the fourth position in SM use globally (Jaman et al., 2020). In Thailand, there are 52 million active SM users, which accounted for 75% of the total population (We Are Social Inc. & Hootsuite, 2020). Twitter dominates 13.96% of SM in Thailand (StatCounter, 2021).

Thus, Twitter is an excellent platform to be analyzed because of its popularity, relevancy, public social connection, and well-organizing (Culotta & Cutler, 2016; Ligiarta & Ruldeviyani, 2022). One hundred thousand tweets are generated daily (Alboqami et al., 2015; Garg & Rani, 2017). However, according to a survey of finding trends in data-mining techniques for social media analysis by Nanayakkara et al. (2021), there are only a few studies conducted in Thailand and Southeast Asian countries.

Big data analytics plays a crucial role in businesses' marketing decisions, but analyzing Twitter data is relatively rare in the marketing literature (Culotta & Cutler, 2016). SM data such as Twitter data, representing a large part of big data, make the analysis tasks more difficult (Benslama & Jallouli, 2020). Therefore, several methods and techniques, such as data mining, visualization, and machine learning, could help in this context (Benslama & Jallouli, 2020). For banks, big data analytics provides various advantages for banks and their customers, including fraud detection and prevention, customer segmentation, risk management, and future predictions (More & Moily, 2021). SM analytics with data-mining techniques could be applied to extract trends, patterns, and rules from the SM pool (Nanayakkara et al., 2021). In the banking field, data mining is used to detect fraud, assess risks, and analyze trends and profitability (Nanayakkara et al., 2021). Data mining can also help banks to improve decisions about customers in marketing and relationship management (Khder et al., 2021; Park & Javed, 2020; Voican, 2020). According to the literature review by Benslama and Jallouli (2020) regarding mining (clustering) SM data and marketing decisions, there is only a study in the banking context to extract knowledge to help the banking industry.

In light of these research gaps, this study posits the following research questions focusing on the MCG-based e-WOM:

- **RQ1:** What are the tweets' characteristics of Thai commercial banks' official accounts (high-performing vs low-performing banks)?
- **RQ2:** What characteristics in terms of intent categories are associated with tweets being retweeted and favorited?
- **RQ3:** What patterns or strategies can be found in banks' Twitter in the aspect of tweet intents?
- **RQ4:** What bank tweets' characteristics (controllable and uncontrollable characteristics) indicate followers' engagement success (RT and FAV)?

This study proposes to extract tweet characteristics from Twitter data posted by the official Twitter accounts of Thai commercial banks, to identify tweet intents from those tweets, to compare the association of intents between RT tweets and FAV tweets, to find the strategies of tweet intents, and to explore the intent strategies together with other characteristics to predict RT or FAV on each tweet, using data-mining techniques (association rules, clustering, and classification).

## 2. RELATED RESEARCH

Hamzah and Hidayatullah (2018) tried to cluster Twitter data from the official account of higher education institutions based on hashtags. The results showed that Indonesian higher education institutions mostly used Twitter to post general information, news, agenda, announcement, information for new students, and achievements. Pedrood and Purohit (2018) proposed a novel learning method for identifying help intent for a new disaster on Twitter. The method transferred the knowledge of help intent from labeled messages of past disasters using the new sparse coding feature representation, which could increase the performance gain up to 15%. Bohlin et al. (2018) investigated the use of three SM platforms—Facebook, Twitter, and YouTube—by 100 leading global banks. Findings indicated that banks offered SM services in nine areas: marketing, financial education and advice, information support, customer support, sales representativeness, customer engagement, online recruitment, survey and polling, and other services.

Saura et al. (2019) examined user-generated content (UGC) on Twitter during the Black Friday event. The results revealed that consumers had positive perceptions of the topics "exclusive promotions

and smartphones,” but had negative perceptions of the topics “fraud, insults and noise, and customer support.” Ajina (2019) determined the role of SM on customer loyalty in banks in Saudi Arabia. Findings pointed out that the use of SM to engage customers impacted customer loyalty.

Olaleye et al. (2020) applied sentiment analysis to explore bank customers’ satisfaction. Findings showed a slight difference between the polarities of customer tweets in the International Authorization Banking group and the National Authorization group. Khruahong et al. (2020) explored comments on Facebook and YouTube to analyze the framework of car purchase decisions of Thai consumers. The results indicated that positive sentiment should be more than 69.85%, while negative sentiment should not exceed 30.15%. Surucu-Balci et al. (2020) examined Twitter post characteristics leading to higher stakeholder engagement in the container shipping market. The result from Decision Tree showed that tweet fluency, the tangibility of company resources in the tweet, vividness, content type, the existence of a link, and the existence of a call-to-action significantly affected stakeholder engagement.

Park and Javed (2020) aimed at recognizing customers’ sentiments and insights for strategic decision-making in Saudi Arabia’s financial industry by collecting data from Facebook and Twitter in three financial companies and using data mining to analyze sentiments. Findings revealed that all companies had similar likes and followers. One company had no negative sentiments in posts in English, while two companies had more Internet penetration than one company. Botchway et al. (2020) conducted a sentiment analysis on large-scale tweet data relating to Ecobank Group, a bank in Sub-Saharan Africa. The results showed that the outperformed sentiment lexicon was Valence Aware Dictionary and sEntiment Reasoner (VADER) in terms of accuracy and computational efficiency, compared with the other three lexicons.

Asali (2021) investigated Indonesian banks’ consumer insights in terms of their sentiments on SM toward mobile banking features, including payment, block, opening a new bank account, log-in, transaction report, bank balance, top-up, transaction, and transfer. More than 5,000 tweets were classified by sentiments, in which negative tweets had the biggest proportion followed by neutral tweets. Negative tweets were also greater than positive tweets in all services. Illia et al. (2021) empirically examined which conditions of Tweets promoted negative sentiments and created negative impacts on Italian bank outcomes using autoregressive time series models. Findings indicated that a tweet impacted a bank’s outcomes only for a tweet embedded in a larger conversation about the bank, but not a simply repetitively shared tweet.

Ghobakhloo and Ghobakhloo (2022) tried to identify customer needs by extracting opinions and analyzing sentiments to design a recommendation system to provide suitable services based on their satisfaction, sentiments, and experiences. The opinions and experiences of customers were obtained from tweets with hashtags of titles or headings of banking services. Classification methods with opinion mining and terminal-designed systems were combined to provide personalized services of the banking system for customers. Ligiarta and Ruldeviyani (2022) examined customer satisfaction regarding mobile banking using Twitter data and sentiment analysis. The support vector machine (SVM) was applied to predict positive or negative sentiments. Data from several mobile banking were analyzed. One platform received more positive sentiments from customers than others, while others had issues with reliability, usefulness, and responsiveness.

### 3. THEORETICAL BACKGROUND

Brand marketers continuously use SM such as Twitter to communicate with customers and promote their products or services. E-WOM is one dimension encompassed by social media marketing (SMM). SMM has a significantly positive effect on overall brand equity (Hafez, 2021). Twitter is a good platform for e-WOM, especially favorites (likes) and retweets (shares) that can help spread messages and enhance interaction among customers (Alboqami et al., 2015; Chu & Sung, 2015; Kim et al., 2014; Mucan & Özeltürkay, 2014; Weerawatnod et al., 2017). Both RTs and FAVs have significant and positive correlations with user participation on Twitter (Grover & Kar, 2020). As same as RTs, the recommendation from a group chat on another social media (i.e., WeChat) significantly affects

the expected intention of users, such as online purchase intention (Shaheen, 2022). The majority of banks use Twitter to offer customer services, customer supports, and financial education and services (Bohlin et al., 2018; Chikandiwa et al., 2013; Mucan & Özeltürkay, 2014; Senadheera et al., 2011). Marketers of banks can use Twitter to publicize news, product/service information, promotions, and so on (Alotaibi, 2013; Weerawatnodom et al., 2017). There should be some MGC characteristics that play a crucial role in getting more reactions in terms of FAVs and RTs (Alboqami et al., 2015). This study classifies MGC as marketer-controllable characteristics and fundamental characteristics.

### **3.1 Marketer-Controllable Characteristics**

Characteristics of MGC posted on Twitter could be classified as contextual, entertainment, informational, and brand (Alboqami et al., 2015; Weerawatnodom et al., 2017). These characteristics are proposed to affect RTs and FAVs afterward. Tweet types, hashtags, and mentions are contextual characteristics in the study of Alboqami et al. (2015). Mentions, tweets, retweets, comments, likes/favorites, and hashtags are major types of interactions on Twitter (Reyes-Menendez et al., 2020). Retweets, tweets, and mentions also support sharing and conversations (Senadheera et al., 2011).

### **3.2 Tweet Type**

Twitter allows users to create microblogs called tweets. In addition to tweeting, users can also retweet, favorite, or reply to a tweet. Retweeting is forwarding a message to others, while replying is an interaction with a tweet sender. Favorite shows users' impression of a tweet (Abunadi, 2015; Boyd et al., 2010; Farina et al., 2014; Icha, 2015; Mosley, 2012; Mucan & Özeltürkay, 2014; Purohit et al., 2013; Rantanen et al., 2019; Weerawatnodom et al., 2017).

### **3.3 Hashtag and Mention**

Another innovative feature of Twitter is the hashtag. A user can use a hashtag to track or write on a given topic by putting a # sign in front of the topic (Abunadi, 2015; Farina et al., 2014). The hashtag feature creates collaboration effectiveness that enables any user to write about a user-defined topic or event. Anyone who views a hashtag is able to see others' views of the same hashtag (Abunadi, 2015; Icha, 2015; Purohit et al., 2013). Thus, messages can be grouped by topics using hashtags (Mosley, 2012; Purohit et al., 2013). Hashtags make tweets easier to find with the Twitter search feature (Rantanen et al., 2019). Hashtags, as one Twitter-specific feature, strongly influence information diffusion (Sridevi et al., 2020).

On Twitter, direct conversations called mentions usually involve the use of @ symbol to refer to others and address messages to them; these messages are visible to the public (Boyd et al., 2010; Mosley, 2012). Messages with @user are attention-seeking (Boyd et al., 2010). Mentions decreased RTs in the study by Weerawatnodom et al. (2017). But several studies in the literature reveal the positive effect of mentions on message dissemination (Lahuerta-Otero et al., 2018).

Both hashtags and mentions significantly affected information diffusion in past research (Sridevi et al., 2020). Users writing mentions and hashtags significantly got likes and RTs in the study by Lahuerta-Otero et al. (2018). Adding a hashtag in the tweet significantly decreased favorites, while embedding a mention in the tweet significantly lowered retweets (Alboqami et al., 2015). The use of hashtags and user mentions was significantly negatively associated with the RT count in the study by Nanath and Joy (2021). However, functional interactivities, such as hashtags and mentions, significantly generated more public engagement on Twitter in the study by Zhang et al. (2022). There was also a strong positive interaction effect when mixing hashtags, mentions, and links in the study by Sridevi et al. (2020).

### **3.4 Media Type**

SM enables companies to build a brand by distributing photos and videos (Jaman et al., 2020). Data generated from Twitter is heterogeneous because users can post texts, images, and audio/videos in any format (Garg & Rani, 2017). Using additional media such as photos or videos is one

technique considered as a best practice for a Twitter account (Hougaard, 2017). Marketers can apply texts, graphics, or videos to create more effective strategies (Ocampo et al., 2021). Pictures, videos, or only texts are media types that have been explored for their impacts on FAVs and RTs in the study by Alboqami et al. (2015). Having a picture in the tweet has a significantly positive effect on both FAVs and RTs. Pictures and videos, as SM post characteristics presenting vividness, significantly affect likes, comments, and shares; these types of posts also drive likes and shares (Kordzadeh & Young, 2022). In the study by Wang and McCarthy (2021), for Singapore, posts with videos led to more comments and shares, while posts with photos created more likes and emojis. In Australia, posts with photos and videos helped to enhance engagement in different forms than those with text only. In the study by Abbas et al. (2021), photo posts on Instagram received fewer comments than video posts. Video was one of the significant drivers for the RT model in the study by Weerawatnodom et al. (2017). A combination of these media types (e.g., texts and photos or texts and videos) yielded better results in generating behavioral engagement in the study by Tafesse and Wien (2018).

### 3.5 Day and Time

The time of the day and day of the week are SM post characteristics in terms of timing that influence user engagement in past studies (Kordzadeh & Young, 2022). According to Boyd et al. (2010), some people retweet time-sensitive materials and breaking news. The day of the week was also a control variable in the conceptual model for brand-post engagement on SM in the study by Menon et al. (2019). Prior research identified weekends as the optimal timing for tweets (McShane et al., 2021). Timing in terms of the day of the week, day of the year, month, weekend, or weekday, and the year of the tweet was also controlled in the study by McShane et al. (2021). All of them affected likes and almost all of them except for the day of the year significantly affected RTs.

### 3.6 Intent

Intent is a purposeful action that could help to identify actionable information (Purohit, et al., 2015). SM enables marketers to analyze the intention of users (Hamroun & Gouider, 2020). Intention detection on SM is a valuable source of information for online businesses. Detecting users' purposes and goals from their actions is called intent mining (Mishael & Ayesh, 2020). Analyzing incorporating intent mining could provide better guidelines to create effective content (Wang et al., 2022).

Examples of mining intent in the context of buying and selling intention are bidding, buying, cheap, purchasing, and selling (Hollerit et al., 2013). Wang et al. (2015) classified intent tweets of Groupon as food and drink, travel, career and education, goods and services, event and activities, and trifle. Past research extracted three user query intents consisting of navigational, informational, and transactional intent. The study by Pandey et al. (2018) detected policy-affecting intent as specific intent categories as follows: accusational, validational, sensational, or no intent. Past research indicated that common topics in tweets concerning brands were asking questions, describing interests, expressing attitudes/opinions, and sharing information, news, or updates on daily activities (Chu & Sung, 2015). Several studies in the banking context detected sentiments of UGC (Cahyono et al., 2020; Khanum et al., 2016; Alamsyah & Indraswari, 2017; Shakeel et al., 2020), rather than the sentiments of MGC, which could affect the engagement as well. Hence, this study detects MGC tweets from banks as requests, sentiments, questions, and announcements.

### 3.7 Fundamental Characteristics

#### 3.7.1 Bank Revenue and Bank Code

Banks could use financial innovations to enhance the efficiency of financial activities (Anshari et al., 2020). But different banks have different sizes. Large companies tend to adopt SM faster than smaller ones because of their abundant wealth. Big companies can also hire more professional

teams to support fluently using SM compared with small firms with limited capital resources. Thus, Jaman et al (2020) proposed that company size could increase SM adoption. In addition, Senadheera et al. (2011) indicated that smaller banks are less active on Twitter. Only a few of them are active or have verifiable Twitter accounts. However, Chahine and Malhotra (2018) found that market reactions to the launching of a Twitter platform are more positive for small-size firms and those firms with losses.

Different banks also perform differently. Shabbir and Zeb (2020) evaluated the performance of conventional banks compared with Islamic banks, and their findings showed that Islamic banks have marginal bank spread but bear higher operational costs than conventional ones. Shabbir and Zeb's (2020) study also revealed that bank types affect customers' trust differently. According to Ahmad and Khan (2021), the technical efficiency of private banks has an edge over public banks. In contrast, Kaura's (2013) study showed no significant difference between public and private banks relating to the positive IT impact on customer satisfaction. In terms of service quality, there were quality gaps between public banks and private banks in the study by Mishra et al. (2010) regarding reliability and empathy, and Singh's (2013) study showed quality gaps regarding reliability, tangibility, and assurance. Kaur and Kiran (2015) also revealed a significant difference in the service quality among private, public, and foreign banks.

### **3.8 Follower**

Each Twitter account has followers who receive tweets and updates from the account through their timelines (Abunadi, 2015). The number of followers presents brand engagement (Hoffman & Fodor, 2010), and followers are subscribers of other users' tweets (Mosley, 2012). Generally, the majority of Twitter posts are visible to those followers on a Twitter page (Chu & Sung, 2015). Retweets are forwarding a message to other followers (Abunadi, 2015; Mosley, 2012). The number of followers as one of the content features could affect the speed and spread of Twitter content (Nanath & Joy, 2021). Gunarathne et al. (2015) pointed out that a company tends to respond to a tweet sent by a customer with a high number of followers, while Gunarathne et al. (2018) revealed that an airline responds to a complaint sent by a customer with a high number of followers as well. Ehrmann and Wabitsch (2022) investigated both English and German samples and found that tweets from accounts with more followers had more likelihood to get RTs and FAVs.

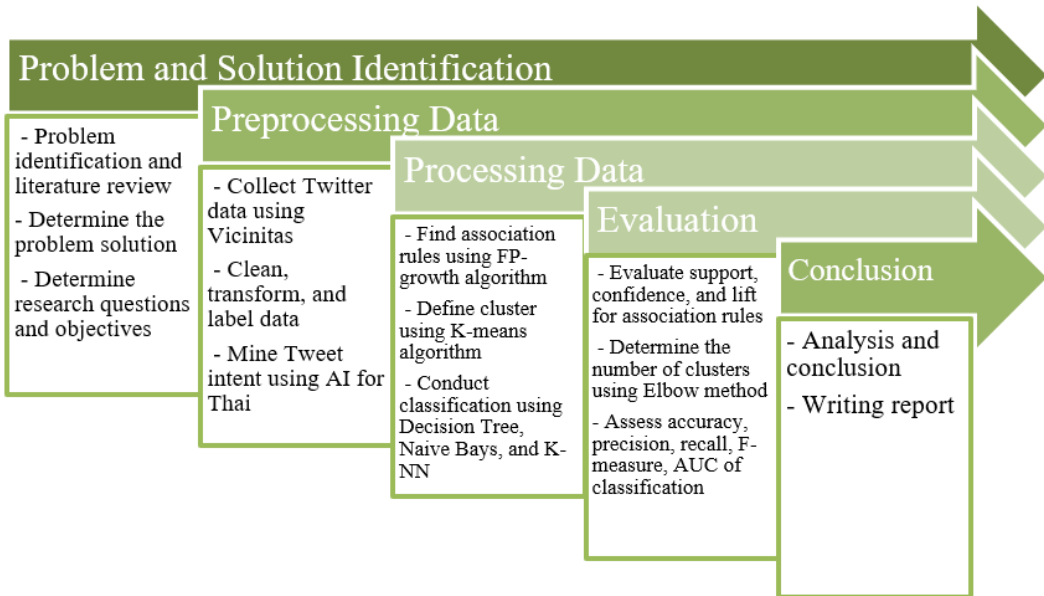
## **4. METHODOLOGY**

SM data from millions of users are important for businesses to know about their customers' needs and preferences and how to satisfy them (Khder et al., 2021). Therefore, this study is a sub-project of a project titled "The Analysis of Twitter Usage in Thai Banks" to examine SM data for businesses. Figure 1 presents the overall research processes applied from the study by Fitri et al. (2019), which is in line with the study by Asali (2021). The details of each process are as follows:

### **4.1 Problem and Solution Identification**

At this stage, I identified problems that were the low follower engagement and the right characteristics of MGC in terms of Tweets from Thai commercial banks. I then formed research questions and objectives as described in the Introduction section. The scope of this study was limited to nine commercial banks (private banks) in Thailand that have mobile banking, and five of them were the best performers in 2019 and 2020. Only banks having official Twitter accounts were chosen. I carried out literature studies to determine possible solutions (mining techniques) and to review past research. SM analytics is a way to gather data from SM and analyze that data, normally in the text-based form, for insights. In businesses, it is typically used to understand brand popularity and performance (Asali, 2021). Text mining was also an important step in discovering knowledge and profitable information in which resources are unstructured data like SM data (Ghobakhloo & Ghobakhloo, 2022). I planned

Figure 1.  
Research procedure



to apply RapidMiner for academics because it is one of the leading software platforms for machine learning, text mining, predictive analysis, and business analytics. Besides, it is placed in the leading quadrant of Gartner’s Magic Quadrant for Advanced Analytics in 2014 and received one of the strongest satisfaction ratings from the Rexer Analytics Data Miner Survey in 2011 (Dwivedi et al., 2016).

## 4.2 Preprocessing Data

To automate the data collection process, I applied the Vicinitas Twitter analysis tool (<https://vicinitas.io>) for data collection from nine banks’ Twitter accounts (searching by User Tweets). At first, Twitter data of each bank were sorted descending by the number of FAV to ensure a high engagement level. I used quota sampling to get a balanced dataset of 10,000 tweets (5,000 tweets from five high-performing banks and 5,000 tweets from four low-performing banks). Data from Vicinitas consisted of Tweet ID, Text, Name, Screen Name, UTC, Created At, Favorites, Retweets, Language, Client, Tweet Type, URLs, Hashtag, Mentions, Media Type, and Media URLs.

In the cleaning process, there were missing values in some fields. For example, Media Type consisted of “animated\_gif,” “photo,” and “video” only, so “text” was filled into the empty cells. Data (Text) in a Microsoft Excel file were also cleaned—for instance, replacing the % sign with “percentage” (in Thai) and removing newlines, before using it as input for AI for Thai ([www.aiforthai.in.th](http://www.aiforthai.in.th)). A researcher had to write a Python code to call the API of AI for Thai in the developer mode and process some steps after retrieving output back from the API to convert the output into the Microsoft Excel format.

AI for Thai is an AI service platform for the Thai language developed by the National Electronics and Computer Technology Center (NECTEC), Thailand. It contains several API natural language processing (NLP) services for researchers and practitioners such as sentiment analysis (S-Sense) to apply NLP in real cases (Khruahong et al., 2020; Tapsai et al., 2019). S-Sense analyzes the message purpose (intent) and gives results in terms of the percentage of confidence to be the sentiment, announcement, request, or question. Intent classification is a branch of text classification focusing on analyzing intents from texts (Pandey et al., 2018). In this study, intent analysis was done at the level

of tweets. Images, videos, and animated GIFs were not analyzed because this study focused on NLP only. A tweet's characteristics from Vicinitas and the intent mining results from AI for Thai were later transformed or coded to be input for the next procedure. Features were extracted and grouped as marketer-controllable features and the fundamental features, which marketers cannot change during the communication (tweet) process, as shown in Table 1. Because favorites and retweets are dependent variables, they were coded into zero or one, which means that the tweet was retweeted or not and favorited or not, as same as the study by Alboqami et al. (2015).

### 4.3 Processing Data

Data-mining techniques for big data consist of classification, clustering, association rules, and prediction (More & Moily, 2021; Nanayakkara et al., 2021). Banks could apply these techniques—for example, classification to detect fraud, clustering to identify customer service classes, association rules

**Table 1.**  
**A tweet's characteristics and their codes in this study**

| <b>Tweet Data</b>                             | <b>Source</b>            | <b>Categorized As/Coded As</b>                                                                                                                                                     |
|-----------------------------------------------|--------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Tweet ID</b>                               | <b>Vicinitas</b>         | <b>Running ID</b>                                                                                                                                                                  |
| <i>Marketer-Controllable Characteristics:</i> |                          |                                                                                                                                                                                    |
| Tweet Type                                    | Vicinitas                | Tweet, Retweet, Reply                                                                                                                                                              |
| Media Type                                    | Vicinitas                | photo, animated_gif, video, text                                                                                                                                                   |
| Day                                           | Vicinitas                | Mon – Sun: Extracted from 'Created At' field                                                                                                                                       |
| Time_C                                        | Vicinitas                | Hr: Extracted from 'Created At' field<br>Morning: Hr $\geq 6$ and $< 12$<br>Afternoon: Hr $\geq 12$ and $< 18$<br>Evening: Hr $\geq 18$ and $< 22$<br>Night: Hr $\geq 22$ or $< 6$ |
| Hashtag_C                                     | Vicinitas                | True: Hashtags $> 0$<br>False: Hashtag = 0                                                                                                                                         |
| Mention_C                                     | Vicinitas                | True: Mentions $> 0$<br>False: Mentions = 0                                                                                                                                        |
| Intent_request                                | AI for Thai              | 0-100 confidence percentage                                                                                                                                                        |
| Intent_sentiment                              | AI for Thai              | 0-100 confidence percentage                                                                                                                                                        |
| Intent_question                               | AI for Thai              | 0-100 confidence percentage                                                                                                                                                        |
| Intent_announcement                           | AI for Thai              | 0-100 confidence percentage                                                                                                                                                        |
| Intent Cluster (ClusterNo)                    | Result of Clustering     | Cluster_0 – cluster 5: Extracted from intent_request, intent_sentiment, intent_question, and intent_announcement                                                                   |
| <i>Fundamental Characteristics:</i>           |                          |                                                                                                                                                                                    |
| BankHiRev                                     | Classified by researcher | High: 5 high-performing banks<br>Low: 4 lower performing banks                                                                                                                     |
| BankCode                                      | Classified by researcher | 1–9: Represent tweets from nine banks                                                                                                                                              |
| Follow_C                                      | Vicinitas                | Hi: Followers more than the median value<br>Low: Followers less than or equal the median value                                                                                     |
| Fav_C                                         | Vicinitas                | True: Favorites $> 0$<br>False: Favorites = 0                                                                                                                                      |
| RT_C                                          | Vicinitas                | True: Retweets $> 0$<br>False: Retweets = 0                                                                                                                                        |

to uncover relationships in data, and prediction to predict fraud (More & Moily, 2021). Association mining and clustering are unsupervised approaches, whereas classification is a kind of supervised algorithm (Nanayakkara et al., 2021; Soofi & Awan, 2017). For classification, Decision Tree (DT) and K-nearest neighbor (K-NN) have been applied in the previously published literature (Nanayakkara et al., 2021). Other previous studies have shown that SM data analysis for marketing purposes using clustering has increased significantly (Benslama & Jallouli, 2020). Benslama and Jallouli (2020) indicated that banking is one of the fields that benefited from using clustering tools. According to Voican (2020), in the financial sector, k-means were applied to cluster catalog sales and credit scoring, while decision trees were used to predict banking credit and insurance. Twitter and Facebook are the most studied platforms for clustering SM data, whereas K-means are the most used technique among clustering techniques that are mainly used in sentiment, content, text, and algorithmic analyses (Benslama & Jallouli, 2020; Nanayakkara et al., 2021). It is a method that is easy to understand and has a time complexity lower than others (Mehta & Dang, 2011).

In this process, association rules using the frequent pattern growth (FP-growth) algorithm are first applied to uncover interesting relationships between features or intents (intent\_request, intent\_sentiment, intent\_question, and intent\_announcement) of the posts being favorited and retweeted. There are 4,535 FAV tweets and 2,984 RT tweets. Association rules consist of two steps: the measurement of frequency feature and rule generation (Pong-Inwong & Songpan, 2019). Association rules are generated by analyzing data for frequent if/ then patterns and evaluating the criteria support and confidence to reveal the most important relationships. Confidence shows the number of times the if/ then statements are true, whereas support indicates how frequently the items appear in the data (RapidMiner GmbH, 2021). The FP-Growth algorithm in RapidMiner, compared with other frequent itemset mining algorithms (e.g., the Apriori algorithm), uses only two data scans and thus is applicable even on large datasets RapidMiner GmbH, 2018).

The k-means clustering algorithm is employed to group tweets as clusters by their intents. According to Nanayakkara et al. (2021), it is one of the most frequently used data-mining techniques for social media data. The k-means clustering algorithm defines the collection of objects in one group that are similar between them and dissimilar to objects in other groups. It is the most widely used unsupervised learning algorithm for unlabeled data, which aims at finding the given clusters in data. Each data point is assigned to a cluster based on its (smallest) distance between the centroid of that cluster and the data point (Garg & Rani, 2017; Li & Liu, 2010; Patil et al., 2014).

Lastly, Decision Tree (DT), Naïve Bayes (NB), and K-nearest neighbor (K-NN) are applied to classify two classes (favorited vs. non-favorited messages), and another two classes (retweeted vs non-retweeted posts). According to Gong (2022), top machine learning algorithms for classification problems are logistic regression, decision trees, random forest, support vector machine, k-nearest neighbor, and naive Bayes. DT, NB, and K-NN have been widely used in previous studies on SM and text mining (Ashari et al., 2013; Bayhaqy et al., 2018; Okazaki et al., 2015; Rasjid & Setiawan, 2017; Zulfikar et al., 2017). All features/characteristics except Tweet ID and Intent percentage (intent\_request, intent\_sentiment, intent\_question, and intent\_announcement) are applied as the marketer-controllable feature set and the fundamental feature set. DT algorithms are the most commonly used technique in classification (Soofi & Awan, 2017). DT linearly divides data using limits in attributes and generates a decision tree.

The division is chosen based on a metric such as data entropy (Okazaki et al., 2015). DT descriptions are most widely used with logic methods. A decision tree is a flowchart-like structure, where each node denotes a test on an attribute, each branch represents an outcome of the test, and leaf nodes show class distributions (Ashari et al., 2013; Bayhaqy et al., 2018; Jadhav & Channe, 2016). The Naïve bays classifier is considered to be the fastest classifier, highly scalable, and can handle several types of data (Padamkar, 2022). It is an intuitive technique based on Bayes' probability laws. Each feature contributes to the model information (Ashari et al., 2013; Okazaki et al., 2015; Patil et al., 2014; Zulfikar et al., 2017). NB considers the presence or absence of a particular feature of a class independently from the presence or absence of other features when the class variable is

given (Jadhav & Channe, 2016; Rasjid & Setiawan, 2017). K-NN is effective for large training data and robust to noises (Soofi & Awan, 2017). It classifies an element according to its neighbors using lazy-learning algorithms. Depending on the K value, it considers the K-NN and evaluates the value of the data instance, which is not classified. K-NN works as follows:

1. Initialize the value of K
2. Calculate distance between input and training samples
3. Sort the distances
4. Take top K-nearest neighbors
5. Apply the simple majority
6. Predict the class label with more neighbors for input samples (Bayhaqy et al., 2018; Jadhav & Channe, 2016; Okazaki et al., 2015; Rasjid & Setiawan, 2017).

The classification phases consist of finding a model from a labeled dataset and applying the model to a new or unseen dataset (Ashari et al., 2013). The classification results from the training data are applied to the testing data in the next procedure.

## 5. EVALUATION

Support, confidence, and lift are calculated for association rules. A support value is the statistical probability of the co-occurrence of items in a transaction. Association rules, in which their supports are greater than a user-specified value, are concluded to have minimum support (Pong-Inwong & Songpan, 2019). A confidence value is the probability of seeing the rule's consequent under the condition that the transactions also contain the antecedent. The lift measures how many times one intent and another intent occur together more often than expected if they are statistically independent (Sheikh, Tanveer, & Hamdani, 2004).

For the K-means clustering algorithm, the number of clusters is predefined and selected based on the Elbow method, which runs the K-means clustering algorithm on the dataset for a range of cluster numbers and calculates the sum of squared error (SSE) for each value. The number of clusters is chosen based on the smallest value with a low SSE (Garg & Rani, 2017). The result of the elbow method becomes K in the K-Means clustering algorithm (Bholowalia & Kumar, 2014).

K-fold cross-validation is applied to evaluate the models (Bayhaqy et al., 2018). Ten is the common number of K in the field of applied machine learning (James et al., 2013). The larger K could decrease the difference in size between the training set and the resampling subsets, resulting in a smaller bias (Kuhn & Johnson, 2013). The classifications are assessed using accuracy, precision, recall, F-measure, and area under the receiver operating characteristic curve values (AUC). True positive (TP) is the number of instances correctly classified into their categories. False positive (FP) is the number of instances incorrectly classified into their categories. True negative (TN) is the number of instances correctly classified as not a part of another category. False negative (FN) is the number of instances incorrectly classified as not a part of another category.  $\text{Accuracy} = (TP + TN) / (TP + FP + FN + TN)$ . It shows how much success the algorithm is.  $\text{Precision} = TP / (TP + FP)$ . It measures the situation when an instance, not belonging to a category, is classified as a part of the category.  $\text{Recall} = TP / (TP + FN)$ . It is used to evaluate the situation when an instance is correctly classified into its category.  $\text{F-measure/ F-score} = 2 \times ([\text{Precision} \times \text{Recall}] / [\text{Precision} + \text{Recall}])$ . It balances two measures, showing the best in terms of precision and recall (Ashari et al., 2013; Bayhaqy et al., 2018; Bilal et al., 2016; Fitri et al., 2019; Ghobakhloo & Ghobakhloo, 2022; Okazaki et al., 2015). ROC (receiver operating characteristic) curve is a graph showing the performance of a classification model at all classification thresholds, whereas AUC measures the area underneath the entire ROC curve telling how much a model is capable to distinguish between classes. AUC values are ranging from 0.0 to 1.0 (Google Inc., n.d.). The higher the AUC, the better the model is at predicting 0s and 1s correctly.

## 6. RESULTS AND DISCUSSION

In this step, the analysis and synthesis of the research results are conducted. Discussion and implications for both researchers and marketers are summarized and written.

### 6.1 General Descriptive Statistics

There is a total of 10,000 Bank Twitter official posts from high-performing and low- performing banks equally. The average followers of high-performing banks are 239,114, whereas the average followers of low-performing banks are 2,767. As shown in Table 2, superior banks have an average FAV and RT per tweet more than others. Both groups use a close number of hashtags on average. High profitable banks slightly use mentions more than low profitable banks. In terms of tweet types, both groups mainly employ tweets to communicate with their followers. High-performing banks generally use texts, while low-performing banks incorporate photos in their posts. Both groups normally tweet on Friday at nighttime and highly apply sentiments as a communication strategy.

Table 3 shows tweets' characteristics and engagement in terms of FAV and RT. MGC in the form of tweets receives the highest FAV and RT per message. Although most banks normally tweet messages with texts or photos on Friday at nighttime, tweets with videos on Sunday morning received the highest FAV and RT on average.

**Table 2.**  
**Descriptive statistics regarding the communication strategy in high-performing and low-performing banks**

| Bank Group/Avg.        | Avg. Favorites | Avg. Retweets  | Avg. Hashtags  | Avg. Mentions  |
|------------------------|----------------|----------------|----------------|----------------|
| High performing        | 27             | 22             | 1              | 1              |
| Low performing         | 5              | 2              | 1              | 0              |
| Bank Group\ Tweet Type | Reply          | Retweet        | Tweet          | Total Tweets   |
| High performing        | 1,946 (38.92%) | 143 (2.86%)    | 2,911 (58.22%) | 5,000 (100%)   |
| Low performing         | 511 (10.22%)   | 6 (0.12%)      | 4,483 (89.66%) | 5,000 (100%)   |
| Bank Group\ Media Type | animated_gif   | photo          | text           | video          |
| High performing        | 5 (0.1%)       | 1,435 (28.7%)  | 3,433 (68.66%) | 127 (2.54%)    |
| Low performing         | 2 (0.04%)      | 2,594 (51.88%) | 2,335 (46.7%)  | 69 (1.38%)     |
| Bank Group\ Time       | Morning        | Afternoon      | Evening        | Night          |
| High performing        | 1,533 (30.66%) | 1,280 (25.6%)  | 342 (6.84%)    | 1,845 (36.9%)  |
| Low performing         | 1,816 (36.32%) | 745 (14.9%)    | 2 (0.04%)      | 2,437 (48.74%) |
| Bank Group\ Day        | Sun            | Mon            | Tue            | Wed            |
| High performing        | 497 (9.94%)    | 606 (12.12%)   | 776 (15.52%)   | 783 (15.66%)   |
| Low performing         | 389 (7.78%)    | 875 (17.5%)    | 785 (15.7%)    | 831 (16.62%)   |
| Bank Group\Day         | Thu            | Fri            | Sat            |                |
| High performing        | 785 (15.7%)    | 933 (18.66%)   | 620 (12.4%)    |                |
| Low performing         | 852 (17.04%)   | 883 (17.66%)   | 385 (7.7%)     |                |
| Bank Group\Intent      | Request        | Sentiment      | Question       | Announcement   |
| High performing        | 1,567 (31.34%) | 3,580 (71.6%)  | 1,172 (23.44%) | 714 (14.28%)   |
| Low performing         | 672 (13.44%)   | 3,474 (69.48%) | 1,157 (23.14%) | 880 (17.6%)    |

**Table 3.**  
**Tweets' characteristics and engagement**

| Tweet Type/Avg.  | Avg. Favorites | Avg. Retweets |
|------------------|----------------|---------------|
| Reply            | 1              | 1             |
| Retweet          | 0              | 0             |
| Tweet            | 21             | 16            |
| Time\ Avg.       | Avg. Favorites | Avg. Retweets |
| Morning          | 20             | 18            |
| Afternoon        | 16             | 10            |
| Evening          | 1              | 1             |
| Night            | 14             | 9             |
| Day\ Avg.        | Avg. Favorites | Avg. Retweets |
| Sun              | 23             | 33            |
| Mon              | 14             | 10            |
| Tue              | 18             | 9             |
| Wed              | 14             | 10            |
| Thu              | 15             | 11            |
| Fri              | 17             | 11            |
| Sat              | 14             | 6             |
| Media Type\ Avg. | Avg. Favorites | Avg. Retweets |
| animated_gif     | 10             | 1             |
| photo            | 27             | 16            |
| text             | 4              | 3             |
| video            | 136            | 180           |

## 6.2 Data Processing

### 6.2.1 Intent and Association Analyses

For intent mining, all tweets are read from an Excel file and input to the S-Sense API of AI for Thai using Python. The results are first saved in a text file, which is later converted into an Excel format. Outputs from intent analysis using S-Sense consist of intent\_request, intent\_sentiment, intent\_question, and intent\_announcement in the form of confidence percentage. Tweet data are classified into one or more intent categories if these percentages are higher than 50. Intent categories are not mutually exclusive. The overview of the intended strategy of each bank is shown in Table 4. Sentiments are still the main intent as one of the communication strategies of all banks.

For the next phase, raw data in terms of the confidence percentage of intents are used as input for association analysis to discover patterns or co-occurrences between intent types of 4,535 favorited messages and 2,984 retweeted messages. They are converted into binomial data before mining association rules. Association rules guide which ones (intents) should go together for effective e-WOM (Weerawatnodom et al., 2017). To identify meaningful frequent itemsets, rules with lift values of more than 1, minimum confidence equal to 0.9, and minimum support equal to 0.01 are applied, as same as the past research (Weerawatnodom et al., 2017). The summary of association rules for FAV and RT is presented in Table 5. All rules are associated with the sentiment. According

**Table 4.**  
**Tweet intent types classified by banks**

| Bank No./Intent | Request     | Sentiment     | Question    | Announcement | Total Tweets |
|-----------------|-------------|---------------|-------------|--------------|--------------|
| 1               | 546 (54.6%) | 794 (79.4%)   | 373 (37.3%) | 91 (9.1%)    | 1,000 (100%) |
| 2               | 371 (37.1%) | 676 (67.6%)   | 129 (12.9%) | 105 (10.5%)  | 1,000 (100%) |
| 3               | 42 (4.2%)   | 377 (37.7%)   | 33 (3.3%)   | 107 (10.7%)  | 1,000 (100%) |
| 4               | 292 (29.2%) | 887 (88.7%)   | 291 (29.1%) | 187 (18.7%)  | 1,000 (100%) |
| 5               | 316 (31.6%) | 846 (84.6%)   | 346 (34.6%) | 224 (22.4%)  | 1,000 (100%) |
| 6               | 182 (9.6%)  | 1,227 (64.9%) | 557 (29.4%) | 387 (20.5%)  | 1,892 (100%) |
| 7               | 205 (10.8%) | 1,264 (66.8%) | 224 (11.8%) | 257 (13.6%)  | 1,892 (100%) |
| 8               | 198 (25.4%) | 625 (80%)     | 225 (28.8%) | 184 (23.6%)  | 781 (100%)   |
| 9               | 87 (20%)    | 358 (82.3%)   | 151 (34.7%) | 52 (12%)     | 435 (100%)   |

**Table 5.**  
**Discovered association rules for FAV and RT**

| Association Rule for FAV                                                 | Support | Confidence | Lift  |
|--------------------------------------------------------------------------|---------|------------|-------|
| Intent_question, intent_request, intent_announcement => intent_sentiment | 0.019   | 0.966      | 1.250 |
| Intent_request, intent_announcement => intent_sentiment                  | 0.035   | 0.935      | 1.210 |
| Intent_question, intent_announcement => intent_sentiment                 | 0.052   | 0.929      | 1.201 |
| Association Rule for RT                                                  | Support | Confidence | Lift  |
| Intent_question, intent_request, intent_announcement => intent_sentiment | 0.027   | 0.976      | 1.213 |
| Intent_request, intent_announcement => intent_sentiment                  | 0.048   | 0.947      | 1.177 |
| Intent_question, intent_announcement => intent_sentiment                 | 0.072   | 0.935      | 1.163 |
| Intent_announcement => intent_sentiment                                  | 0.197   | 0.902      | 1.121 |
| Intent_question, intent_request => intent_sentiment                      | 0.116   | 0.901      | 1.121 |

to the FAV model, if banks post tweets with a question, request, or announcement, they are likely to add a sentiment. FAV tweets with requests or questions and announcements also tend to include sentiments. For the RT model, the first three rules are the same as the rules in the FAV model. In addition, RT tweets with announcements frequently have sentiments and those tweets with questions and requests comprise sentiments. Most confidence measures are high, showing the strength of the associations (Mosley, 2012).

### 6.2.2 Clustering Social Media Strategy by Intent

The confidence percentage of intents also becomes raw data for the k-means clustering algorithm. The number of clusters is selected using the Elbow method. Eighteen iterations are conducted from  $k = 2$  to  $k = 20$  to find the optimal number of  $k$  for the k-means. Figure 2 shows the scatter plot of  $k$  on the x axis and the SSE or average within centroid distance on the y axis. Seven is the value at the elbow of the arm, which has the best cluster distance performance (Garg & Rani, 2017). The result of clustering 10,000 tweets by intent is represented in Table 6. Cluster 0 to cluster 6 represent tweet patterns with different confidence percentages of each intent type, which are tweets with high request and sentiment (C0: HiReq\_HiSenti); tweets with high sentiment and announcement (C1:

Figure 2.  
Finding the number of clusters with the elbow method

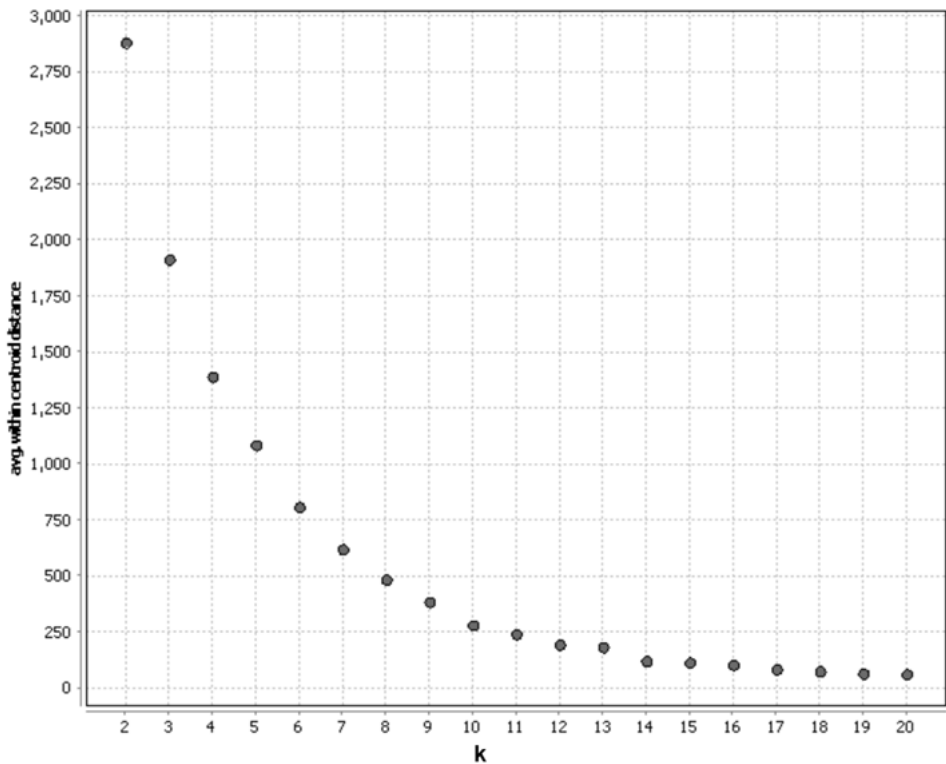


Table 6.  
The centroid table of clusters

| Cluster/Intent | intent_request | intent_sentiment | intent_question | intent_announcement |
|----------------|----------------|------------------|-----------------|---------------------|
| cluster_0      | 75.240         | 78.672           | 0.000           | 5.615               |
| cluster_1      | 1.180          | 80.500           | 0.407           | 69.222              |
| cluster_2      | 73.993         | 83.353           | 83.053          | 11.779              |
| cluster_3      | 7.660          | 0.000            | 0.000           | 6.945               |
| cluster_4      | 18.931         | 0.000            | 81.158          | 8.924               |
| cluster_5      | 0.000          | 82.529           | 81.938          | 13.840              |
| cluster_6      | 0.000          | 77.830           | 0.000           | 0.000               |

HiSenti\_HiAnn); tweets with high request, sentiment, and question (C2: HiReq\_HiSenti\_HiQues); tweets with low request, sentiment, question, and announce (C3: LoAll); tweets with high question (C4: HiQues); tweets with high sentiment and question (C5: HiSenti\_HiQues); and tweets with high sentiment (C6: HiSenti), respectively. C6, C3, and C0 are the top three content strategies used by Thai commercial banks.

**Table 7.**  
**Comparing the model performance of each mining techniques**

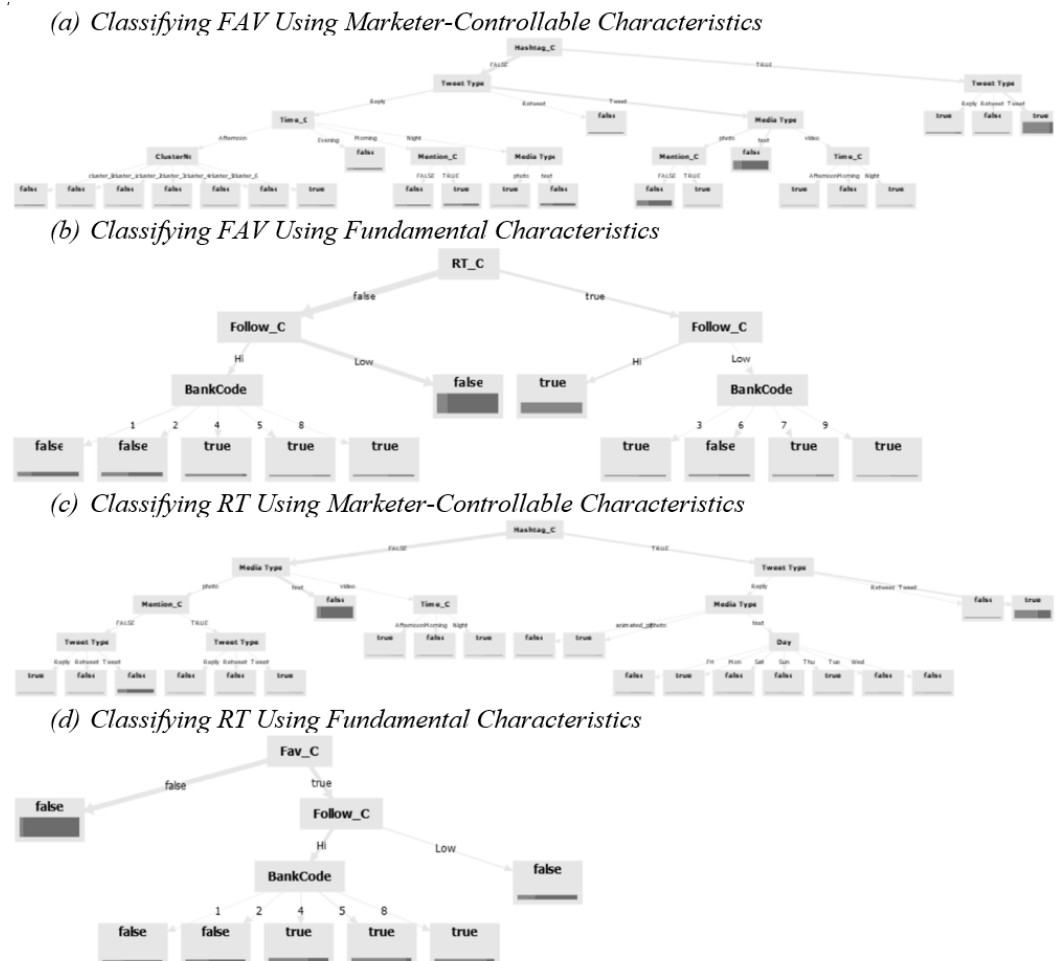
| <b>Labeled Attribute: FAV Prediction Attributes: Marketer-Controllable Characteristics</b> | <b>Accuracy</b> | <b>Precision</b> | <b>Recall</b> |           | <b>AUC</b> |
|--------------------------------------------------------------------------------------------|-----------------|------------------|---------------|-----------|------------|
| *Decision Tree                                                                             | 0.719           | 0.719            | 0.798         | 0.756     | 0.749      |
| Naïve Bayes                                                                                | 0.713           | 0.707            | 0.811         | 0.755     | 0.718      |
| K-Nearest Neighbor                                                                         | 0.624           | 0.757            | 0.460         | 0.572     | 0.696      |
| Random Forest                                                                              | 0.719           | 0.705            | 0.837         | 0.765     | 0.779      |
| *Gradient Boosted Trees                                                                    | 0.724           | 0.701            | 0.865         | 0.774     | 0.787      |
| Labeled attribute: FAV<br>Prediction attributes: Fundamental characteristics               | Accuracy        | Precision        | Recall        | F-Measure | AUC        |
| **Decision Tree                                                                            | 0.827           | 0.784            | 0.943         | 0.856     | 0.863      |
| Naïve Bayes                                                                                | 0.766           | 0.800            | 0.762         | 0.781     | 0.845      |
| K-Nearest Neighbor                                                                         | 0.454           | N/A              | 0             | N/A       | 0.500      |
| Random Forest                                                                              | 0.825           | 0.791            | 0.926         | 0.853     | 0.879      |
| Gradient Boosted Trees                                                                     | 0.823           | 0.774            | 0.956         | 0.855     | 0.879      |
| Labeled attribute: RT<br>Prediction attributes: Marketer-controllable characteristics      | Accuracy        | Precision        | Recall        | F-Measure | AUC        |
| *Decision Tree                                                                             | 0.785           | 0.868            | 0.818         | 0.842     | 0.797      |
| Naïve Bayes                                                                                | 0.774           | 0.850            | 0.824         | 0.837     | 0.794      |
| K-Nearest Neighbor                                                                         | 0.744           | 0.866            | 0.752         | 0.805     | 0.765      |
| *Random Forest                                                                             | 0.789           | 0.860            | 0.836         | 0.848     | 0.823      |
| Gradient Boosted Trees                                                                     | 0.781           | 0.801            | 0.917         | 0.855     | 0.829      |
| Labeled attribute: RT<br>Prediction attributes: Fundamental characteristics                | Accuracy        | Precision        | Recall        | F-Measure | AUC        |
| **Decision Tree                                                                            | 0.858           | 0.878            | 0.926         | 0.901     | 0.891      |
| Naïve Bayes                                                                                | 0.832           | 0.911            | 0.843         | 0.876     | 0.880      |
| K-Nearest Neighbor                                                                         | 0.788           | 0.950            | 0.736         | 0.829     | 0.837      |
| *Random Forest                                                                             | 0.858           | 0.878            | 0.926         | 0.901     | 0.900      |
| Gradient Boosted Trees                                                                     | 0.856           | 0.886            | 0.912         | 0.899     | 0.906      |

### 6.2.3 Classification of Customer Engagement Using Twitter Content Strategies

There are 4,535 favorited tweets and 5,465 non-favorite tweets. Of all tweets, 2,984 tweets are retweeted, but 7,016 tweets are not. Fundamental characteristics such as the number of followers possibly strongly affect engagement more than marketer-controllable characteristics. Thus, this study classifies labeled attributes or groups (i.e., FAV and RT) using two sets of prediction attributes (marketer-controllable and fundamental characteristics) to explicitly explore the effect of manageable factors. Marketer-controllable characteristics consist of Tweet Type, Media Type, Day, Time\_C, Hashtag\_C, Mention\_C, and ClusterNo, whereas fundamental factors are composed of BankHiRev, BankCode, Follow\_C, and Fav\_C or RT\_C. Table 7 shows the model performances. Three algorithms (DT, NB, and K-NN) are the focus of this study. The accuracy and F-score of models in this study are comparable with the study by Asali (2021), which used machine learning algorithms to classify tweets' sentiment, and the study by Ligiarta and Ruldeviyani (2022), which analyzed the sentiment

of the Indonesia Commuter Line (KRL) using machine learning approaches. After finding that DT is the best algorithm in terms of accuracy for all cases, I also employed two more algorithms relating to DT, Random Forest and Gradient Boosted Trees, to guide future model development for the best performance. Random forest is a collection of DT; it is better than DT in generalization, but less interpretable. It is one of the top six machine-learning algorithms for classification problems (Gong, 2022). Gradient Boosted DT is a strong machine-learning model composed of multiple weak models such as DT (Google.com, n.d.). Compared with DT, Gradient Boosted Trees are better than DT in classifying FAV using marketer-controllable characteristics. Random Forest models are better than DT models in classifying RT using manageable features and are slightly better in classifying RT using fundamental features. However, the DT is an eager learning algorithm that is simple to understand and interpret (Ashari et al., 2013; Zulfikar et al., 2017). It also outperforms in terms of accuracy, F-measure, and AUC in all cases over NB and K-NN; therefore, findings are interpreted based on DT results. According to a guide of AUC for classifying the accuracy of a diagnostic test (Vidya et al., 2015), AUCs of all DT models also have fair or good classifications.

Figure 3.  
The decision trees for FAV and RT



As shown in Figures 3(a) and 3(b), Hashtag\_C, Tweet Type, Time\_C & Media Type, ClusterNo, Mention\_C, Media Type, and Time\_C are manageable features as the splitting criteria for the FAV tree. Posts that tend to gain favorites include those with no hashtags in reply mode posted in the afternoon using intent cluster 6 (HiSenti); posts with no hashtags in reply mode posted in the morning with mentions, or posts with no hashtags in reply mode posted in the nighttime using photos; posts with no hashtags in tweet mode using photos having mentions; and posts with no hashtags in tweet mode using video posting in the afternoon or night. Posts with hashtags in reply or tweet modes also possibly receive favorites. In terms of fundamental characteristics, posts with no RT of accounts with high followers of banks no. 4, no. 5, and no. 8; posts with RT of accounts with high followers; and posts with RT of accounts with low followers of banks no. 3, no. 7, and no. 9 are more likely to receive favorites.

As shown in Figures 3(c) and 3(d), Hashtag\_C, Media Type & Tweet Type, Mention\_C, Time\_C, Media Type, and Tweet Type & Day are manageable features as the splitting criteria for the RT tree. Posts with no hashtags using photos with no mentions in reply mode; posts with no hashtags using photos with mentions in tweet mode; posts with no hashtags using video posting in the afternoon; posts with hashtags in reply mode using photos; posts with hashtags in reply mode using texts posting on Monday or Thursday; and posts with hashtags in tweet mode tend to gain retweets. With regard to fundamental features, posts having favorites of accounts with high followers of banks no. 4, no. 5, and no. 8 possibly gain more retweets.

### 6.3 Discussion

Senadheera et al. (2011) stated that small banks are less active on Twitter. Jaman et al. (2020) indicated that SM may not be suitable for all businesses. My work showed that high-performing banks have both a higher number of followers, average FAVs per tweet, and average RTs per tweet more than low-performing ones. Surucu-Balci et al. (2020) specified that the content type and the existence of call-to-action of container lines' Tweets significantly influence their stakeholders' engagement rate. Users showing sentiment on tweets will increase their social influence receiving partial support (Lahuerta-Otero & Cordero-Gutiérrez, 2016). This study showed the various combination of content types (intent types, particularly sentiment) from association rules in favorited or retweeted messages. The clustering of tweets by intent is also one of the splitting criteria in the FAV model. Similar to the study by Weerawattodom et al. (2017) in which hashtags and pictures are a part of the association rules for the RT and FAV models, this study explored them as features for the classification algorithms.

For classification, compared with NB and K-NN, DT yields the best results in terms of accuracy, just as it did in previous studies (Bayhaqy et al., 2018; Karim & Rahman, 2013; Soni, Ansari, Sharma, & Soni, 2011). Nevertheless, findings show the contrast results from the study by Jadhav and Channe (2016), indicating that K-NN is better than NB and DT in both the segment challenge case with the medium-sized dataset and the supermarket case with a large dataset. Bilal et al. (2016) showed NB performs best in classifying Roman Urdu opinions, and Ashari et al. (2013) revealed that NB outperforms DT and K-NN. Weerawattodom et al. (2017) indicated that videos, mentions, discount or promotion information, social news update, and event news significantly contributes to the RT model, whereas discount or promotion information, interaction with customers, and event news are significant predictors of the FAV model. The study by Alboqami et al. (2015) also pointed out that pictures, mentions, product or service information, and direct answers to customers significantly predict RTs, while pictures, hashtags, product or service information, interactions with customers, and direct answers to customers significantly predict FAVs. The use of hashtags and mentions on tweets significantly increases social users' influence (Lahuerta-Otero & Cordero-Gutiérrez, 2016). In this study, hashtags, tweet types, intent clusters, and mentions relate to FAVs or RTs as well. Hashtags are the main split criterion in both FAV and RT models, conforming to the study by Lahuerta-Otero & Cordero-Gutiérrez (2016) suggesting that influencers generally on average use more hashtags and mentions.

## 7. THEORETICAL CONTRIBUTION AND PRACTICAL IMPLICATIONS

For theoretical contribution, according to the complexity of the Thai language and the importance of automated analysis mentioned in Mosley (2012), this study showed the application of AI for Thai (S-Sense) to identify intent types. Four intent types and intent clusters could be used in further research as features or independent variables to classify or predict the engagement of SM fans. The present study also shows novel approaches to discovering MGC and exploring fans' reactions to brand communication. Firms are strongly encouraged to apply data-mining techniques, for instance, to identify prosumers who are energetic endorsers of positive feedback in online environments (Okazaki et al., 2015). These data-mining exercises could be a guideline for other studies to analyze MGC for companies in other sectors.

For practical implications, the knowledge from this study could aid banks in effectively developing their communication strategies on Twitter to increase positive engagement. Findings showed that high-performing banks receive more FAV and RT than low-performing banks. Popular messages of both high-performing and low-performing banks generally are tweets, replies, and retweets, respectively. Media types of popular posts are texts/photos, videos, and animated\_gif, respectively. Popular tweets of both groups appear in the night, morning, afternoon, and evening. Both groups frequently post on Friday and rarely post on Sunday and use the sentiment as the main intent in their posts. In sum, beloved posts of both high-performing and low-performing banks have quite similar characteristics. The feature "BankHiRev" is also not a significant classifier in either FAV or RT models.

In addition, findings revealed that sentiment is the most prevalent intent type employed by all banks. Sentiment with other intent types—for example, "question + request + announcement + sentiment," "request + announcement + sentiment," and "question + announcement + sentiment"—is a communication strategy, drawing both FAVs and RTs. These intents could be also grouped tweets into seven clusters

- **cluster\_0:** Tweets with request and sentiment
- **cluster\_1:** Tweets with sentiment and announcement
- **cluster\_2:** Tweets with request, sentiment, and question
- **cluster\_3:** Tweets with no intents
- **cluster\_4:** Tweets with question
- **cluster\_5:** Tweets with sentiment and question
- **cluster\_6:** Tweets with sentiment.

According to the association rules, announcement and sentiment (cluster\_1) and question, request, and sentiment (cluster\_2) generate retweets as well. Using these clusters together with other features in tweet messages (both marketer-controllable and marketer-uncontrollable features) shows that hashtag, tweet type, media type, time, cluster, and mention can be classified between FAV and non-FAV messages, whereas hashtag, media type, tweet type, mention, time, and day are good classifiers for RT and non-RT messages. The number of followers and bank code could indicate FAV and RT posts as well. The number of RT and FAV also influence each other.

Based on the DT model, both bank types could employ reply posts with sentiment posted in the afternoon; reply posts with mentions posted in the morning; reply posts with photos posted in the nighttime; tweet posts with photos and mentions; tweet posts with videos posted in the afternoon or night; or reply or tweet posts with hashtags as strategies to receive favorites. Banks no. 4, no. 5, and no. 8 with high followers and banks no. 3, no. 7, no. 9 with low followers could gain favorites. To enhance the chance of retweets, bank marketers should use replies or tweets with photos; tweets with photos and mentions; posts with videos posted in the afternoon; reply tweets with photos and hashtags; reply tweets with text and hashtags posted on Monday or Thursday; or tweets with hashtags. Bank no. 4, no. 5, and no. 8 with high followers and their messages received favorites tend to gain

retweets. For using the models to predict future engagement, banks could apply other algorithms such as Gradient Boosted Trees or Random Forests and compare them with the DT results to generate models with better performance.

## **8. CONCLUSION, LIMITATIONS, AND FUTURE RESEARCH**

This study contributed to the literature of e-WOM on SM as follows. First, this study shared the example application of two tools—a Twitter analysis tool (Vicinitas) and a sentiment analysis tool (S-Sense by AI for Thai)—to automatically collect and process Twitter data. Second, this work applied novel methods: data mining, to find the associations among message intents, to automatically group messages by intents, and to identify common characteristics of retweeted and favorited MGC tweets. Findings showed the effectiveness of both marketer-controllable and fundamental features in representing e-WOM. Third, although user intents are often explicitly expressed in tweets, few studies extracted intent categories of tweets in the context of commerce marketing (Wang et al., 2015). To our knowledge, this is the first large-scale study to explore the insights regarding MGC intents in the financial sector, to combine them with other tweet characteristics to investigate the SM strategies, and to highlight the features crucial for Thai commercial banks. Last, this paper guides future research about automated and generalizable processes to develop and evaluate models. These processes could be applied to various industries or academics through their Twitter official accounts to determine the effective MGC.

This research has some limitations that could be a direction for future work. First, this study has imbalanced RT cases. The non-RT class dominates the datasets, which may influence the classification model, particularly in NB (Zulfikar et al., 2017). Future work should collect data from both classes equally. Second, only Twitter data from Thai commercial banks is collected. Although this study covered most private commercial banks in Thailand, future research should examine banks in other Southeast Asian countries to increase the generalizability of findings and to compare strategies of banks in the same region. Third, only two forms of e-WOM, FAV and RT, were considered. Other forms of engagement such as replies/comments or shares should be captured as well. Fourth, although using an automated tool to analyze tweet content decreases human errors and time-consuming problems, future research should use content analysis to extract interesting aspects from MGC tweets and use this data to later train classification models. Last, this work focused on only MGC; future work should expand the scope to understand the effectiveness of both tweets generated by marketers and followers. Other tweet characteristics and data-mining algorithms should be also applied to improve the analytical performance.

## **COMPETING INTERESTS**

All authors of this article declare there are no competing interest.

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