# Does Financial Leverage Fit Firm Performance During the COVID-19 Pandemic: Evidence From Vietnam

Quoc Trung Nguyen Kim, University of Finance - Marketing, Vietnam\*

https://orcid.org/0000-0001-9756-6219

#### **ABSTRACT**

The paper aims to determine the effect of financial leverage on the performance of Vietnamese small and medium enterprises during the COVID-19 pandemic. Based on the agency theory and pecking order theory, combined with the quantitative method, the financial leverage and COVID-19 are statistically significant factors affecting the performance of small and medium enterprises in Vietnam. Significantly, the author emphasizes that financial leverage has a positive effect on the performance during the pandemic. Furthermore, there is the existence of homoscedasticity and no-autocorrelation in the model when using feasible general least squares. It confirms that the model estimation is unbiased and reliable.

#### **KEYWORDS**

Feasible General Least Squares, Financial Leverage, Performance, Small and Medium Enterprises, Vietnam

## 1. INTRODUCTION

Small and medium-sized enterprises (SMEs) are the fastest growing business sector in many countries, including developing countries, as evidenced by the fact that they are the growth engine of many economies, or least developed (Savlovschi & Robu, 2011). The OECD estimates that SMEs make up 90% of businesses and employ 63% of the world's workforce (Munro, 2013). According to the Asian Development Bank-ADB (2016) report, SMEs account for a large proportion of the total number of businesses in a country, region, and globally, potentially employing more than 50% of the total. The number of social workers and large volumes of jobs for workers globally (up to 65%). Concerning economic growth, many statistical results worldwide show the critical role of SMEs in the economic growth of the region/country. SMEs contribute about 50% of GDP and represent many areas of business: 50% is distributive trade, 10% in manufacturing, 10% in services, and 30% in agriculture.

Many studies have identified numerous challenges confronting SMEs in a globalized environment (Subhan et al., 2013; Mwika et al., 2018). SMEs face various challenges, including a

DOI: 10.4018/IJABIM.309103 \*Corresponding Author

This article published as an Open Access article distributed under the terms of the Creative Commons Attribution License (http://creativecommons.org/licenses/by/4.0/) which permits unrestricted use, distribution, and production in any medium, provided the author of the original work and original publication source are properly credited.

lack of funding, low productivity, a high regulatory burden, and limited human capital development (Tran & Nguyen, 2019). SMEs face several challenges in the emerging market, including a lack of managerial capabilities and difficulties accessing quality management and technology (Wafa et al., 2005; Mwika et al., 2018; Nguyen, 2019).

The importance of finance for the growth of SMEs, especially SMEs' financial structure, has not been studied commonly compared to the large firms (Kumar & Rao 2015). In fact, financial constraints have considerable effect on the annual growth of small firms (Beck & Demirguc-Kunt, 2006). Also, many studies demonstrated SMEs' important role in the economic development of countries. However, in terms of the empirical assessment, most of the studies looked at the performance of SMEs at the microeconomic (organizational) level, explaining the relationships of SMEs' performance with their internal environment factors or with a combination of internal and external factors.

This study's primary objective is to estimate the effect of financial leverage on the performance of SMEs in Vietnam from 2010 to 2020, a period of COVID-19 pandemic. The research question is formulated to accomplish this goal: "To what extent does financial leverage affect SMEs' performance in the Ho Chi Minh City area during the COVID-19 pandemic?".

#### 2. LITERATURE REVIEW AND EMPIRICAL STUDIES

#### 2.1 Literature Review

SMEs broadly include both micro and small and small enterprises. According to Muriithi (2017), there is no universally accepted small and medium-sized businesses definition. So, each country and organization have its own SMEs definition. Tewari et al. (2013) state that when identifying small and medium-sized businesses, they frequently use the following primary criteria: number of employees; annual revenue/assets/level of investment; and industry of operation (ownership).

The Small Business Administration (SBA) defines small and medium-sized businesses (SMEs) in the United States as those with fewer than 500 employees and annual revenue of less than \$7 million (for industry production revenue below 35.5 million). Similarly, Canada defines SMEs as businesses with fewer than 500 employees and annual revenue of less than \$50 million. The European Union defines SMEs as businesses with fewer than 250 employees and annual revenue of fewer than 50 million euros or a balance sheet total of fewer than 43 million euros. These countries and organizations classify small and medium-sized businesses based on their employee count and revenue/assets. Meanwhile, the World Bank classifies small and medium-sized businesses based on a broader range of loan size criteria. This organization defines small and medium-sized businesses as those with fewer than 300 employees, less than \$15 million in assets or annual sales, and a loan size of less than \$1 million (less than \$2 million in advanced countries). To define SMEs in the context of Vietnam, according to the Government's Decree 39/2018/ND-CP dated March 11, 2018, small and medium-sized enterprises are classified according to two sets of criteria: their field of operation and numbers of employees, annual revenue, and income; or/ and capital.

SMEs contribute significantly to economic and social cohesion by creating jobs and supporting national economic growth (Keskin, 2006; Muriithi, 2017; Kumar, 2017). SMEs contribute to the growth of private ownership and business skills, create jobs, are adaptable to changing market supply and demand conditions, diversify economic operations, and contribute significantly to export activity (Keskin, 2006). These enterprises have made significant contributions to socio-economic development in recent years in Vietnam. Small and medium-sized enterprises account for approximately 97 percent of all businesses in Vietnam, contributing more than 45 percent to the national GDP, about 30% of total budget revenue, and employing approximately 5 million people (Ministry of Planning and Investment, 2020). They create connections, exploitations, and mobilizations of their potential communities inextricably. Thereby, this is fostering a more competitive market and generating a positive spillover effect on the economy (Vu et al., 2020). SMEs will continue to play a critical

role in developing the national economy in the coming years, promoting innovation and innovation activities (Nguyen, 2019).

Theoretically, firm performance is defined as optimizing the organization's and stakeholders' profits to meet the needs of a group of affected individuals through the organization's activities (Nnamani et al., 2017). Measuring performance is critical in today's business management environment (Koufopoulos et al., 2008; Bititci et al., 1997), enabling managers to effectively monitor results, progress reports, and the accurate identification of business problems (Waggoner et al., 1999).

Business performance is measured by many different metrics based on three perspectives: accounting, marketing, and operations. However, for a long time, managers worldwide have used financial evaluation (from an accounting perspective) to represent corporate performance. Neely and Kennerly (2002) identify most techniques and methods for evaluating corporate performance based on financial aspects in use in the early 20th century. In this study, measuring firm performance, the authors use accounting-based. In addition, many researchers often use profitability indicators when measuring business efficiency, namely Return on Total Assets (ROA), Return on Equity (ROE), Return on sales (ROS), Return on investment (ROI), Gross profit margin, Operating Cash Flow (OCF). Among them, according to research by Al-Matari (2014), two indicators reflecting operational efficiency in terms of accounting are commonly used by many researchers are ROA (accounting for 46%) and ROE (accounting for 27%).

However, in this paper, the authors use ROE as a measurement of SMEs' performance. Because ROE is a two-part ratio that combines the income statement and balance sheet, and net income is compared to shareholders' equity. The figure represents the total Return on equity capital and demonstrates the firm's ability to profit from equity investments. In other words, it quantifies the profits generated by each dollar of shareholders' equity. A company has a high stable ROE that can be interpreted as demonstrating effective capital allocation. This ratio varies according to the size and risk appetite of the business.

# 2.2 Literature Reviews

# 2.2.1 Agency Theory

From the practical point of view, owners' constraints have related to management and operation ability (Quoc Trung, 2021). It is necessary to hire managers to deal with entity activities, including steadily increasing performance and earning per share (Kim, 2022). The managers' presence in the entity has accelerated the conflicts of interests between owners and managers (Shah, 2014). That is considered a platform of agency theory, found by Jensen and Meckling (1976) and developed later by Fama and Jensen (1983) (Quoc Trung, 2021). The core of this theory is the arrangement of conflicting interests through the separation of ownership and control of the organization (management rights).

Eisenhardt (1989) emphasized that an appropriate corporate governance system can reduce conflicts within the agency problem. Several mechanisms are used to reduce conflict in the owner-manager relationship, including Managerial ownership (Jensen & Meckling, 1976); executive compensation (Core, Holthausen, & Larcker, 1999); leverage ratio and debt (Frierman & Viswanath, 1994); the labor market (Fama, 1980); board of directors (Rosenstein & Wyatt, 1990); blockholders (Burkart, Gromb, & Panunzi, 1997); dividends (Jensen, 1986; Myers, 2000; Park, 2009); the market for corporate control (Kini, Kracaw, & Mian, 2004).

# 2.2.2 Pecking Order Theory

The pecking order theory was initially studied by Myers and Majluf (1984). The theory holds that managers prefer to finance investment opportunities using three sources: first through the firm's retained earnings, secondly through debt, and thirdly through equity financing. Ownership is the last resort. Hypotheses of the theory include: (i) information asymmetry exists between corporate managers and outside investors; (ii) the corporate administrator will act in the best interests of the current owners.

According to the theory, firms prefer to finance themselves with internal funds over external sources of capital. Firms will choose in a way that minimizes the cost of asymmetric information. The theory states that firms do not seek the optimal capital structure, instead, trying to determine an order of priority in selecting capital sources in the financing decision. The pecking order theory suggests that corporate managers will have an advantage over outside investors in knowing more information about the business's prospects, risks, and values. Again, the order of priority in the selection of capital sources includes (1) internal capital, (2) debts, and (3) owner-contributed capital.

However, some enterprises take advantage of the owner's capital to limit the default risks because cash flows will decrease during a downturn in the economy. Therefore, according to the pecking order theory, they take the priority selection of the internal capital (Ain, Jan, & Rafiq, 2011). Besides, the theory can predict the relationship between macro-economic factors and capital structure during a financial downturn (Frank & Goyal, 2009; Köksal & Orman, 2015).

According to Kalantonis, Kallandranis, and Sotiropoulos (2021), corporate finance theory points out the way enterprises determine their financial decisions. It means that the selection of the capital structure and the optimum capital structure is based on the theories proposed by Modigliani and Miller (1958, 1963), especially the trade-off theory and the pecking order theory. The former mentions the benefits of tax shields because of the construction in an optimal debt ratio, while for the latter, firms prefer a sequential choice of the funds.

Previous empirical studies have explored the effect of leverage on a firm's performance with different results. Chen (2004), Salawu (2007) show the reverse relationship, while Robb and Robinson (2014) give evidence to support the positive relationship between leverage and a firm's performance. However, other studies conclude that leverage is a statistically insignificant factor affecting a firm's performance (Brick & Ravid, 1985; Margaritis & Psillaki, 2010; Gill & Mathur, 2011).

# 2.3 Empirical Studies

Berger and Di Patti (2006) prove an increase in leverage leads to improved firms' profitability in the U.S banking sector. Also, Vătavu (2014) demonstrates the positive correlation between firm size and profitability, while debt to equity has a negative effect on profitability.

Mwangi and Murigu (2014) have investigated the determinants of firm performance listed on the Kenyan stock exchange. They have discovered a significant positive impact of equity capital, leverage, and management competence index on ROA.

Tsuruta (2015) investigates the relationship between leverage and firm performance of small businesses in Japan. The findings imply the difference effect of leverage on performance between large listed firms and small firms. Besides, the paper gives evidence that leverage can improve firm performance because leverage is considered the mechanism to assist a firm to avoid overinvestment with negative net present value.

Matar et al. (2018) examine the impact of macroeconomic and firm-specific factors (including financial leverage) on corporate performance. Their findings show that financial leverage has a positive effect on the firm value, measured by ROA.

Ibhagui & Olokoyo (2018) confirm with the companies with small sizes that there is a negative relationship between leverage and firm performance. However, the negative impacts decrease when the company has grown, at that point, the firm size becomes invisible in the relationship.

Tunyi et al. (2019) investigated the interconnections between firms' internal and external environments that influence corporate performance. Some variables include the ratio of cash flow from operating activities minus investment costs of fixed assets over total assets; leverage ratio; liquidity ratio; firm size; firm age; property plant and equipment; effective management; market size; GDP Growth; other national macroeconomic variables. Their findings confirm that (1) firms' internal capabilities (as measured by financial resource availability and growth prospects) are critical enablers of performance in both weak and strong institutional environments, (2) individual firms perform well in environments where their peers perform well, and (3) national governance quality

directly improves aggregate firm performance and, in turn, individual firm performance. The findings emphasized the critical role of financial resource availability and growth prospects at the firm level in determining corporate success in this challenging institutional environment.

Gharsalli (2019) explores the effect of leverage on SMEs' performance located in France. The findings show the negative relationship between leverage and firm performance. It means that firms with highly leveraged performance will perform poorly. Alo, Gharsalli (2019) points out the positive relationship between leverage and firm performance.

Vo and Tran (2021) examine the effect of COVID-19 on firm performance of 415 firms listed in the Vietnamese stock market. However, they do not address the effect of leverage on financial performance in their model.

During the COVID-19 pandemic, all businesses have gone down such as decreased revenue, or profits, and declined in stock market prices. Shen et al. (2020) find that the Covid-19 affect negatively on firm performance, especially, in tourism or travel sectors have to cuts in domestic and international flights (Bose et al., 2022) as well as transportation, catering, film, and TV entertainment sector also have income losses (Fu & Shen, 2020). According to Dang et al. (2021), the study highlights the significantly decreased income of both the service (with 37 percent) and consumer goods sectors (with 36 percent) during the pandemic outbreak. However, there are a few sectors that have been less impacted by the pandemic such as the medical sector or public company (Dang et al., 2021; Alsamhi et al., 2022).

## 2.4 Factors Affect SMEs' Performance

From the literature review and empirical studies, the paper focuses on the effect of financial leverage and COVID-19 of SMEs' performance with the other factors considered as control variables.

# 2.4.1 Financial Leverage

The leverage ratio indicates optimal capital structure, showing the extent to which, a business uses financial resources to support their activities (Dogan, 2013). Put in another way, the debt-to-assets ratio shows the proportion of assets financed by debt by comparing total liabilities (short-term and long-term debt) to total assets (Drake & Fabozzi, 2010). The ratio of total liabilities to total assets is referred to as leverage (Akhtar et al., 2012). It is considered a complement to equity holders' residual claims (Kim, 2022). When debt increases, leverage also increases (Maghanga & Kalio, 2014). This shows that the company employs leverage to gain more earnings on the fixed charges resources than the company cost. The extent of liabilities brings the greater motivation to improve the profit management based on the firm performance that affects the credit makers.

Onaolapo and Kajola (2010); Salim and Yadav (2012); Iavorskyi (2013) found that there is a relationship between leverage ratio and financial performance of a firm. However, depending on the circumstances of a particular country, the coefficient of linear expansion of leverage ratio on firm performance may be positive or negative.

In this paper, financial leverage is measured by total liabilities/total assets.

As a result, the author proposes the hypothesis 1 (H1) that leverage ratios have a positive effect on the performance of SMEs in Vietnam.

#### 2.4.2 COVID-19

The COVID-19 pandemic has negative consequences for businesses around the world. A crisis impacts the operations and the capital structure and financing decisions of firms. The pandemic's rapid spread affects financial markets worldwide (Chen & Yeh, 2021). The entire world, including enterprises, consumers, and the economy, was forced to confront the COVID-19 pandemic (Chen & Yeh, 2021; Piccarozzi et al., 2021). Practically, the epidemic has severely impacted enterprises in all sectors and industries (Islam et al., 2020; Xu et al., 2021). Policies and efforts to control the ongoing

Volume 13 • Issue 1

COVID-19 pandemic (Zhao & Feng, 2020) include lockdowns and social distance restrictions. As a result, the performance of firms decreases significantly, especially SMEs with potential constraints.

Besides, during the COVID-19 pandemic, all businesses have gone down such as decreased revenue, or profits, and declined in stock market prices. Inline, Shen et al. (2020) find that the Covid-19 affect negatively on firm performance, especially, in tourism or travel sectors have to cuts in domestic and international flights (Bose et al., 2022) as well as transportation, catering, film, and TV entertainment sector also have income losses (Fu & Shen, 2020). According to Dang et al. (2021), the study highlights the significantly decreased income of both the service (with 37%) and consumer goods sectors (with 36%) during the pandemic.

In this paper, COVID-19 is a dummy factor and takes the value of 1 if the year incurred COVID-19 pandemic, equals 0 otherwise.

As a result, the author proposes the hypothesis 2 (H2) that COVID-19 has a negative effect on the performance of SMEs in Vietnam.

#### 2.4.3 Control Factors

• Firm age: According to Lumpkin and Dess (1996), Shane and Venkataraman (2000), younger firms are more proactive and have a more understanding about the risks associated with the various investment alternatives that arise, so they have more chances to improve their profits. Stierwald (2009) demonstrates the positive relationship between firm age and profitability. While Salman and Yazdanfar (2012); Mehari and Aemiro (2013) demonstrate that the firm age has an inverse relationship with profitability.

In this paper, firm age is measured by one plus the difference between the investigation year and the firm's birth year.

The proposed hypothesis is firm age affects SMEs' performance positively in Vietnam.

• Firm size: Dang, Li, and Yang (2017) analyze three firm size measures using natural logarithms: total assets, total sales, and market value of equity. According to Hall and Weiss (1967), firm size affects firm performance positively. Additionally, some authors confirm that an increase in firm size leads to a rise in profitability (Wyn, 1998; Gschwandtner, 2005). They argue that large firms have a greater capacity to benefit from economies of scale, diversify their activities and products, and increase their performance. According to Lee (2009), Vijayakumar and Tamizhselvan (2010), there is a direct connection between firm size and profitability.

In this paper, firm size is measured by the natural logarithm of total firm's assets.

Therefore, we suggest the following hypothesis is that firm size has a positive effect on SMEs' performance in Vietnam.

Liquidity ratio: Liquidity measures a company's ability to meet its short-term obligations using the assets that can be converted into cash the quickest. The current ratio and the quick ratio are two of the most frequently used liquidity ratios (Drake & Fabozzi, 2010). According to Fama & Jensen (1983) and Myers & Rajan (1995), when firms have an excess of liquidity, managers can invest in projects that maximize their personal gains, reducing the firm's profitability. However, Ang (1991) concludes that excessive liquidity negatively influences SME profitability because of SMEs' ownership and management. Deloof (2003), Honjo and Harada (2006) have demonstrated the importance of liquidity on an increase in SMEs' performance.

In this paper, liquidity is measured by current ratio (current assets/ current liabilities).

From the above discussion, the hypothesis is proposed as follows: liquidity ratio affects SMEs' performance positively in Vietnam.

• **Fixed assets:** fixed assets refer to long-term tangible assets, such as premises, equipment, and machinery. Firms' productive capacity is enhanced through investment in these assets over the long term. This category of assets does not change frequently, and they are acquired to increase the productivity of sales and firm's performance. Therefore, assets play a significant role in determining a firm's performance (Olatunji & Adegbite, 2014). Pandey (1999) confirms that the fixed assets turnover ratio reflects a firm's efficiency in utilizing its fixed-asset investment. Additionally, it indicates the sufficiency of sales concerning capital expenditure on fixed assets. Khalid (2012) demonstrates a positive correlation between fixed assets and firms' performance. Moreover, according to Matar et al. (2018); Tunyi et al. (2019), investment on PPE is measured by cash flows from investment on fixed assets divided by total assets of SMEs, which has a positive effect on performance of firms.

In this paper, cash flows from investment on fixed assets divided by total assets is the measurement of fixed assets.

The hypothesis is proposed as follows: investment on fixed assets has an inverse relationship to SMEs' performance in Vietnam.

• Gross domestic product (GDP): GDP is a macro factor affecting organizations participating in the financial market. GDP growth is defined as the annual percentage growth of gross domestic product at market prices based on a constant local currency (Waqas et al., 2017). As a result, economic growth is positively related to net income (Pham, 2017). GDP has a significant positive effect on ROA's business performance (Matar et al., 2018). Hailegebriel (2016), Ngo and Nguyen (2020) confirm the effect of GDP on the performance of firms, including SMEs.

In this paper, GDP is taken from the website of the World Bank. The hypothesis is proposed as follows: GDP has a positive relationship to SMEs' performance.

• Inflation: Inflation is another factor that has an effect on firms' performance significantly. The inflation rate represents the growth rate of the price level of the economy. Chaibi and Ftiti (2015) explored macroeconomic factors that have a powerful impact on the economic environment. Matar et al. (2018) observed an inverse relationship between inflation and the return on assets (ROA) of service and industrial enterprises in Jordan. Inline, Ehlers and Lazenby (2007), Sitharam and Hoque (2016) demonstrate that inflation hurts SMEs' performance.

In this paper, the inflation rate is taken from the website of the World Bank. Therefore, the hypothesis is proposed as follows: inflation has a negative effect on SMEs' performance.

#### 3. METHODOLOGY AND PROPOSED MODEL

# 3.1 Methodology

This study uses panel data that has been regressed using four methods: pooled OLS, FEM, REM, and FGLS. The fixed-effect model captures differences in the regression model's constant and intercept terms that vary across cross-sectional units. In this model, the intercept term represents the fixed firm effect. To determine which is the most appropriate regression method, the F test must be used (if the p-value of the FEM model is less than 5 percent, the FEM model is selected).

Individual effects are distributed randomly across cross-sectional units in a REM, and the regression model is specified with an intercept term representing an overall constant term to capture the individual effects (Seddighi, Lawler, & Kalos, 2000). The Hausman test is commonly used to determine whether to use a FEM or REM model (if the p-value of the Hausman test is less than 5 percent, then FEM is appropriate). Then, if the presence of heteroskedasticity or autocorrelation still exists in the model, the FGLS method is used to control and solve these defects. As a result, the estimation is reliable and unbiased.

# 3.2 Samples

The primary source of the data is taken from Ho Chi Minh Stock Exchange (HOSE). Information is wisely collected from 300 SMEs listed on the HOSE from 2010 to 2020. Out of the 180,000 SMEs in the city, 300 SMEs fully met the sample size criteria and were determined based on the following formula of Yamane (1967):

$$n = \frac{N}{1 + Ne^2}$$

- n: The number of samples to be determined for the study
- N: Population
- $e^2$ : The level of precision

As a result, all other listed firms for which did not meet the requirement were eliminated. The criteria included (1) revenues; (2) numbers of employees during the sample period.

# 3.3 Proposed Model

The proposed model is as follows:

$$roe_{it} = \alpha_0 + \alpha_1 leverage_{i,t} + \alpha_2 COVID - 19_t + \sum\nolimits_{k=3}^{m} \alpha_k control \, factors_{it} + \varepsilon \tag{1}$$

The dependent variable used for the study is firm performance measured by an accounting-based measurement; Return on equity (ROE) is defined as the Net Income divided by total owner's equity. The proposed model [1] will be modified as follows:

$$roe_{it} = \alpha_0 + \alpha_1 lev_{it} + \alpha_2 covid_t + \alpha_3 age_{it} + \alpha_4 size_{it} + \alpha_5 liq_{it} + \alpha_6 ppe_{it} + \alpha_7 gdp_{it} + \alpha_8 \inf_{it} + \varepsilon$$
 (2)

where:

- roe<sub>ii</sub>: Return on equity of firm i at time t.
- *lev*<sub>ii</sub>: Financial leverage ratio of firm i at time t.
- *covid*: COVID-19 for the year to occur.
- age<sub>ii</sub>: Firm age at time t.
- *size*<sub>ii</sub>: Firm size at time t.
- *liq*<sub>ii</sub>: Liquidity ratio of firm i at time t.
- *pelit*: Leverage ratio of firm i at time t.
- gdp<sub>ii</sub>: Gross domestic product growth at time t.
- $inf_{ii}$ : Inflation rate at time t.

# 4. RESEARCH, RESULTS, AND DISCUSSIONS

The first section in this part presents the descriptive statistics analysis for all factors in model [2]. The descriptive statistics analysis includes the value of Mean, Minimum and Maximum.

Table 2 shows the statistics descriptive for all variables in the model. Return on equity (roe) has a mean value of 0.07 while its maximum is 25.72 and the minimum value is -14.81. Regarding the financial leverage factor, its minimum value and maximum value are in order of 0.01; 16.49. Hence, the mean value is 0.48.

For the covid factor, because it is a dummy factor, it receives two values of 0 and 1. The minimum value of this factor equals 0, which means that the years have no COVID-19, otherwise it equals 1. Practically, the COVID-19 is a global outbreak and has spread rapidly across Vietnam since December 2019. In 2020 and forgoing, it still exists and becomes serious problem to society and economy in Vietnam and other countries.

In the regression model, the correlation between independent variables implies multicollinearity that can influence the accuracy and reliability of the results. So, this phenomenon needs to be tested.

The multicollinearity phenomenon occurs when two or more predictors in the model are correlated (Quoc Trung, 2021). Multicollinearity was measured by variance inflation factors (VIF) and tolerance (Nguyen Kim et al., 2022). According to Hair et al. (2011), if the VIF value exceeds 4.0

	Table	1.	<b>Statistics</b>	descri	ptive
--	-------	----	-------------------	--------	-------

Variable	Obs	Mean	Min	Max
roe	1,715	0.07	-14.81	25.72
age	1,715	1.96	0.69	3.83
size	1,715	25.88	20.04	30.03
lev	1,715	0.48	0.01	16.49
liq	1,715	32.65	0.01	26674.52
ppe	1,715	0.17	0.01	0.95
gdp	1,715	0.06	0.05	0.07
inf	1,715	0.06	0.01	0.19
covid	1,715	0.10	0.00	1.00

Table 2. VIF

Variable	VIF	1/VIF
age	1.77	0.57
gdp	1.59	0.63
inf	1.49	0.67
covid	1.19	0.84
lev	1.03	0.97
ppe	1.02	0.98
liq	1.01	0.99
size	1.01	0.99
Mean VIF	1.26	

Volume 13 • Issue 1

or tolerance less than 0.2, there is a multicollinearity problem. However, some other authors argued that multicollinearity would occur when the VIF value exceeds 10 (Montgomery et al., 2001). In this paper, VIF is less than 4.0, hence in the model, the estimates of regression coefficients are reliable and stable (Table 2). It means that there is a free of multicollinearity in the research model. The next section of this paper will show the results of testing for autocorrelation and heteroskedasticity.

The p-value is 0.0032, which is less than 5%. Therefore, we have enough evidence to reject H0. Hence, the model contains an autocorrelation phenomenon (Table 3).

Besides, regarding the heteroskedasticity test, p-value is 0.000, which is less than 5%. Therefore, we have enough evidence to reject H0. Hence, the heteroskedasticity phenomenon exists in the model (Table 4).

Multiple regression analysis reveals the relationship between several independent or explanatory variables and a dependent variable. Ayele (2012) also examined the effect of determinants on companies' profitability using Classical linear regression. The author will perform regression methods sequentially pooled OLS, FEM, and REM, and corresponding tests such as the F-test, Hausman test, and Breusch and Pagan Test to choose between pairs of models pooled OLS-FEM; FEM-REM; pooled OLS-REM.

As shown in Table 5, the FEM model is suitable for the research model. However, heteroskedasticity still exists in FEM (Modified Wald test for GroupWise heteroskedasticity). Therefore, we use feasible generalized least squares (FGLS) to obtain reliable and unbiased results.

From the results in Table 6, there are six statistically significant variables, including financial leverage, COVID-19, firm age, firm size, gross domestic product, and inflation rate. Also, using FGLS estimation, disturbances are said to be homoscedastic and have no autocorrelation. It means that the estimated results are reliable and unbiased.

In the paper, we have estimated the direct linkage between financial leverage on SMEs' performance in Vietnam because of the positive coefficient (0.0361). The findings are in line with the proposed hypothesis and previous empirical studies, such as Ruland and Zhou (2005), Govindasamy and Chandrakumarmangalam (2010), Robb and Robinson (2014), Salim and Yadav (2012), Iavorskyi (2013). They argue that leverage offers significant benefits when returns exceed average interest costs. In addition, their earlier studies by Modigliani and Miller (1963) and Jensen (1986) confirm profitable firms use leverage to signal quality and that increases in leverage are followed by increased profitability.

#### Table 3. Test for autocorrelation in panel data

Wooldridge test for autocorrelation in panel data

H0: no first-order autocorrelation F(1, 171) = 0.019 Prob > F = 0.0032

#### Table 4. Test for heteroskedasticity

Breusch-Pagan / Cook-Weisberg test for heteroskedasticity		
Ho: Constant variance		
Variables: fitted values of roe		
chi2(1) = 595.40		
Prob > chi2 = 0.0000		

Table 5. Regression results (pooled\_OLS, FEM, REM)

Test	F	Hausman Test	Breusch and Pagan test	
Selection	OLS & FEM	FEM & REM	OLS & REM	
	Null hypothesis:			
Hypothesis OLS model: $y_{it} = a + b^{it} + \varepsilon_{it}$ and alternative the model: $y_{it} = a + b^{it} X_{it} + \varepsilon_{it}$		Hausman test: the null hypothesis is that the preferred model is random effects (Greene, 2008).	The null hypothesis in the L.M. the test is that variances across entities is zero.	
	(Robert, 2009).			
p-value	Prob > F = 0.0000	Prob>chi2 = 0.0000	Prob > chibar2 = 1.0000	
α	5%	5%	5%	
Action	Reject H0	Reject H0	Accept H0	
Selection	FEM	FEM	REM	
Conclusion	FEM is chosen.			

Table 6. Regression from the GLS method

Factor	Coef.	P>z	Hypothesis
lev	0.0361	0.0000***	Accept
covid	-0.0153	0.0418*	Accept
age	0.2793	0.0000***	Accept
size	0.3512	0.0000***	Accept
liq	-0.0001	0.2330	Reject
ppe	0.1200	0.5550	Reject
gdp	0.9336	0.0000***	Accept
inf	0.2883	0.0000***	Accept

legend: \* p<.05; \*\* p<.01; \*\*\* p<.001

Note: roe is return on equity (dependent factor); lev is financial leverage; covid is COVID-19; age is firm age; size is firm size; liq is liquidity ratio; ppe is fixed assets; gdp is gross domestic products; inf is inflation rate

Besides, the findings show that an unpredictable and uncontrollable external factor that has a statistically significant adverse effect on the performance of SMEs in Vietnam is COVID-19. Other factors remain constant when COVID-19 rises by one unit, leading to a decrease in SMEs' performance in Vietnam by 0.0153 units. The results are in line with the studies by Fu and Shen (2020), Islam et al. (2020), Shen et al. (2020), Xu et al. (2021), Bose et al. (2021), Dang et al. (2021).

According to the results, firm age positively affects SMEs' performance. The findings are in line with Lumpkin and Dess (1996), Shane and Venkataraman (2000), Stierwald (2009), Akinyomi and Olagunju (2013), Halil and Hasan (2012). Besides, firm size is demonstrated to have a direct effect on the performance of SMEs in Vietnam. This relationship is confirmed by the studies by Hall and Weiss (1967), Winter (1994), Hardwick (1997), Gschwandtner (2005). An interesting issue is that firm age and size are statistically significant and positively affect SMEs' performance. The results are based on the studies by Meyer, Tran, and Nguyen (2006); Aidis, Estrin, and Mickiewicz (2008); Du and Girma (2012); Giordani (2015). The positive coefficient implies that an increase in the two factors leads to a rise in SMEs' performance, and inversely. However, because young and small businesses

Volume 13 • Issue 1

have yet to amass sufficient resources to build operational capability, their profitability cannot be improved. Besides, the young and small firms must deal with a severe asymmetrical information problem. Hence, they cannot enhance their success in creating profitability

Furthermore, GDP is another macroeconomic factor considered in this study, and its prominence may be attributed to recent performance issues (Alabdullah et al., 2014). Thus, most theoretical predictions are consistent with the empirical findings that GDP positively affects both firm performance indicators. Besides, due to GDP's comprehensive representation of the entire economic landscape, it is frequently referred to as a pertinent indicator for any economic element. As a result, a GDP that is strong and stable is conducive to achieving superior firm performance. Besides this, Ehlers and Lazenby's (2007) emphasize inflation and GDP with the scope of research distinguished from country-specific research. Inflation has a detrimental effect on small businesses. Increased demand will impede the growth of small and medium-sized businesses (Ehlers & Lazenby, 2007). According to Anyanwu (2001), the fact that the economy is in a state of inflation. The numbers above indicate that a higher percentage of the budget must be allocated to locally produced goods to remain in order for the economy to remain viable over time when demand exceeds supply. Because it results from both private and public sector spending and short-term losses, increased production may result in price increases. Increases in prices in this manner will result in inflation unless they are carefully managed. The GDP, inflation rate, and national governance quality are statistically significant variables that positively affect SMEs' performance. The result is consistent with the studies by Issah & Antwi (2017); Matar et al. (2018); Pervan et al. (2019). So, GDP and inflation can indeed enhance SMEs' performance. Research has found that economic growth helps the development of SMEs' profitability. Meanwhile, the inflation rate is a significant benefit to small and medium-sized businesses (Beck et al., 2005; Ajagbe, 2012) by allowing them to adjust the price of goods while holding operating expenses constant.

#### 5. CONCLUSION AND LIMITATIONS

This paper explores six statistically significant factors that positively affect SMEs' performance by using the quantitative method (FGLS). These factors include financial leverage, COVID-19, firm age, firm size, GDP, and inflation rate. In addition, the model is free of autocorrelation and heteroscedasticity because of implementing FGLS estimation. As a result, the findings are reliable and unbiased. In particular, the paper highlights the effect of financial leverage on SMEs' performance in Vietnam during the COVID-19 pandemic. Although COVID-19 occurred at the end of 2019, its influence on the firm's performance still has a delay because it has threatened the survival of the tourism and entertainment industries.

However, along with emphasizing the study's contribution, it is necessary to be concerned about some limitations. First, the paper focuses on the listed SMEs in HOSE, limiting the sample size. Second, the model leaves out some macroeconomic factors, like the unemployment rate, the exchange rate, and general government spending, among others. Finally, the research still does not classify specific sectors, because in each sector they get the different impacts of the COVID-19 pandemic. Especially, the service sector takes an immediate impact on firm performance, such as tourism and hospitality sectors, while the manufactured sector takes later pandemic impacts because of supply chain issues such as exhausted inputs resources.

#### **CONFLICT OF INTEREST**

The author declares that there is no conflict of interests regarding the publication of this manuscript.

#### **FUNDING**

The authors received no financial support for the research.

#### **REFERENCES**

Abdissa, G., & Fitwi, T. (2016). Factors Affecting Performance of Micro and Small Enterprises in South West Ethiopia: The Case of Bench Maji, Sheka, and Kefa Zones. *Global Journal of Management and Business Research: Administration and Management*, 16(10), 47–64.

Adams, J. H., Khoja, F. M., & Kauffman, R. (2012). An Empirical Study of Buyer–Supplier Relationships within Small Business Organizations. *Journal of Small Business Management*, 50(1), 20–40. doi:10.1111/j.1540-627X.2011.00342.x

Agyei-Boapeah, H., Osei, D., & Franco, M. (2018). Leverage Deviations and Acquisition Probability in the UK: The moderating effect of firms' internal capabilities and deal diversification potential. *European Management Review*, 1–10.

Aidis, R., Estrin, S., & Mickiewicz, T. (2008). Institutions and entrepreneurship development in Russia: A comparative perspective. *Journal of Business Venturing*, 23(6), 656–672. doi:10.1016/j.jbusvent.2008.01.005

Ain, Q.-u., Jan, S. U., & Rafiq, M. (2011). Effect of Macroeconomic Factors on Capital Structure Decisions of Firm- Evidence from a Developing Country. *Journal of Business & Economics Research*, 3(1), 1–24. https://papers.ssrn.com/sol3/papers.cfm?abstract\_id=2923752

Ajagbe, F. (2012). Inflation and Small and Medium Enterprises Growth in Ogbomoso. *Journal of Economics and Sustainable Development*, 3(8), 167–170.

Akhtar, S., Javed, B., Maryam, A., & Sadia, H. (2012). Relationship between Financial Leverage and Financial Performance: Evidence from Fuel & Energy Sector of Pakistan. *European Journal of Business and Management*, 4(11), 7–17.

Akinyomi, O. J., & Olagunju, A. (2013). Effect of firm size on profitability: Evidence from Nigerian manufacturing sector. *Prime Journals of Business Administration and Management*, 3-9, 1171-1175.

Al-Matari, E. M., Al-Swidi, A. K., & Fadzil, F. H. B. (2014). The Measurements of Firm Performance's Dimensions. *Asian Journal of Finance & Accounting*, 6(1), 24–49. doi:10.5296/ajfa.v6i1.4761

Alabdullah, T. T., Yahya, S., & Ramayah, T. (2014). Corporate governance mechanisms and Jordanian companies' financial performance. *Asian Social Science*, 10(22), 247.

Alsamhi, M. H., Al-Ofairi, F. A., Farhan, N. H., Alahdal, W. M., & Siddiqui, A. (2022). Impact of Covid-19 on firms' performance: Empirical evidence from India. *Cogent Business & Management*, 9(1), 1–17. doi:10.1 080/23311975.2022.2044593

Ang, J. S. (1991). Small Business Uniqueness and the Theory of Financial Management. *Journal of Small Business Finance*, *I*(1), 1–13.

Anyanwu, A. (2001). *Small and medium enterprises (SMES) In Nigeria: Problems and prospects* [Ph.D. Thesis]. St. Clements University.

Ayele, G. A. (2012). Factors Affecting profitability of insurance companies in Ethiopia: Panel evidence. Addis Ababa University.

Ayyagari, M., Beck, T., & Demirguc-Kunt, A. (2007). Small and medium enterprises across the globe. *Small Business Economics*, 29(4), 415–434. doi:10.1007/s11187-006-9002-5

Baumol, W. J. (1959). Business Behavior, Value and Growth. Macmillan.

Beck, T., & Demirguc-Kunt, A. (2006). Small and medium-size enterprises: Access to finance as a growth constraint. *Journal of Banking & Finance*, 30(11), 2931–2943. doi:10.1016/j.jbankfin.2006.05.009

Beck, T., Demirgüç-Kunt, A., & Maksimovic, V. (2005). Financial and legal constraints to firm growth: Does firm size matter? *The Journal of Finance*, 60(1), 137–177. doi:10.1111/j.1540-6261.2005.00727.x

Bekeris, R. (2012). The impact of macroeconomic indicators upon SME's profitability. *Ekonomika* (*Nis*), 91(3), 117–128. doi:10.15388/Ekon.2012.0.883

Berger, A. N., & Di Patti, E. B. (2006). Capital structure and firm performance: A new approach to testing agency theory and an application to the banking industry. *Journal of Banking & Finance*, 30(4), 1065–1102. doi:10.1016/j.jbankfin.2005.05.015

Bititci, U., Carrie, A., & McDevitt, L. (1997). Integrated performance measurement systems: A developmen guide. *International Journal of Operations & Production Management*, 17(5), 522–534. doi:10.1108/01443579710167230

Bose, S., Shams, S., Ali, M. J., & Mihret, D. (2022). COVID-19 impact, sustainability performance and firm value: International evidence. *Accounting and Finance*, 62(1), 597–643. doi:10.1111/acfi.12801

Brick, I. E., & Ravid, S. A. (1985). On the Relevance of Debt Maturity Structure. *The Journal of Finance*, 40(5), 1423–1437. doi:10.1111/j.1540-6261.1985.tb02392.x

Burkart, M., Gromb, D., & Panunzi, F. (1997). Large shareholders, monitoring, and the value of the firm. *The Quarterly Journal of Economics*, 112(3), 693–728. doi:10.1162/003355397555325

Campos, L. M. (2012). Environmental management systems (EMS) for small companies: A study in Southern Brazil. *Journal of Cleaner Production*, *32*, 141–148. doi:10.1016/j.jclepro.2012.03.029

Chaibi, H., & Ftiti, Z. (2015). Credit risk determinants: Evidence from a cross-country study. *Research in International Business and Finance*, 33(C), 1–16. doi:10.1016/j.ribaf.2014.06.001

Charron, N., & Lapuente, V. (2013). Why Do Some Regions in Europe Have a Higher Quality of Government? *The Journal of Politics*, 75(3), 567–582. doi:10.1017/S0022381613000510

Chen, H.-C., & Yeh, C.-W. (2021). Global financial crisis and COVID-19: Industrial reactions. *Finance Research Letters*, 42, 101940. doi:10.1016/j.frl.2021.101940 PMID:34566533

Chen, J. J. (2004). Determinants of capital structure of Chinese-listed companies. *Journal of Business Research*, 57(12), 341–1351. doi:10.1016/S0148-2963(03)00070-5

Chen, Y., & Ibhagui, O. W. (2019). R&D-firm performance nexus: New evidence from NASDAQ listed firms. *The North American Journal of Economics and Finance*, *50*, 101009. doi:10.1016/j.najef.2019.101009

Cicea, C., Popa, I., Marinescu, C., & Stefan, S. C. (2019). Determinants of SMEs' performance: Evidence from European countries. *Economic Research-Ekonomska Istraživanja*, 32(1), 1602–1620. doi:10.1080/1331 677X.2019.1636699

Clarkea, G. R. G., & Xu, L. C. (2004). Privatization, competition, and corruption: How characteristics of bribe takers and payers affect bribes to utilities. *Journal of Public Economics*, 88(9-10), 2067–2097. doi:10.1016/j. jpubeco.2003.07.002

Core, E., Holthausen, R., & Larcker, D. (1999). Corporate governance, chief executive compensation, and firm performance. *Journal of Financial Economics*, 51(3), 371–406. doi:10.1016/S0304-405X(98)00058-0

Cravo, T. A., Piza, C., Taylor, L., Gonzalez, L., Musse, I., Furtado, I., & Abdelnour, S. (2016). The impact of business support services for small and medium enterprises on firm performance in low-and middle-income countries: A systematic review. *Campbell Systematic Reviews*, 12(1), 1–167.

Crowley, J. (2007). *Interest Rate Spreads in English-Speaking African Countries*. IMF Working Paper. International Monetary Fund.

Dang, C., Li, F., & Yang, C. (2017). Measuring Firm Size in Empirical Corporate Finance. *Journal of Banking & Finance*, 86, 1–58. doi:10.1016/j.jbankfin.2017.09.006

Dang, N. H., Vu, T. T., & Chi, L. (2021). Covid 19 pandemic and Abnormal Stock Returns of listed companies in Vietnam. *Cogent Business & Management*, 8(1), 1–20. doi:10.1080/23311975.2021.1941587

Deloof, M. (2003). Does working capital management affect profitability of Belgian firms. *Journal of Business Finance & Accounting*, 30(3-4), 573–588. doi:10.1111/1468-5957.00008

Dogan, M. (2013). Does firm size affect the firm profitability? Evidence from Turkey. *Research Journal of Finance and Accounting*, 4(4), 53–59.

Drake, P. P., & Fabozzi, F. J. (2010). Financial Ratio Analysis. In P. P. Drake (Ed.), *The Basics of Finance: An Introduction to Financial Markets, Business Finance, and Portfolio Management* (pp. 258–260). John Wiley & Sons, Inc.

Du, J., & Girma, S. (2012). Firm Size, Source of Finance, and Growth - Evidence from China. *International Journal of the Economics of Business*, 19(3), 397–419. doi:10.1080/13571516.2012.715272

Eggers, F. (2020). Masters of disasters? Challenges and opportunities for SMEs in times of crisis. *Journal of Business Research*, 116, 199–208. doi:10.1016/j.jbusres.2020.05.025 PMID:32501306

Ehlers, T., & Lazenby, K. (2007). Strategic Management. South Africa concept and cases (2nd ed.). Vanschaik.

Eisenhardt, K. M. (1989). Agency theory: An assessment and review. *Academy of Management Review*, 14(1), 57–74. doi:10.2307/258191

Fama, E. (1980). Agency problems and the theory of the firm. *Journal of Political Economy*, 88(2), 288–307. doi:10.1086/260866

Fama, E., & Jensen, M. (1983). Agency Problems and Residual Claims. *The Journal of Law & Economics*, 26(2), 327–349. doi:10.1086/467038

Frank, M., & Goyal, V. (2009). Capital structure decisions: which factors are reliably important? *Financial Management*, 38(1), 1-37. doi: .2009.01026.x10.1111/j.1755-053X

Frierman, M., & Viswanath, P. (1994). Agency problems of debt, convertible securities, and deviations from absolute priority in bankruptcy. *The Journal of Law & Economics*, 37(2), 455–476. doi:10.1086/467320

Fu, M., & Shen, H. (2020). COVID-19 and corporate performance in the energy industry. *Energy Research Letters*, *I*(1), 1–10. doi:10.46557/001c.12967

Gharsalli, M. (2019). High leverage and variance of SMEs performance. *The Journal of Risk Finance*, 20(2), 155–175. doi:10.1108/JRF-02-2018-0011

Giordani, P. (2015). Entrepreneurial Finance and Economic Growth. *Journal of Economics*, 115(2), 153–174. doi:10.1007/s00712-014-0411-7

Govindasamy, P., & Chandrakumarmangalam, S. (2010). Leverage- An Analysis and its Impact on Profitability with Reference to Selected Cement Companies in India. *European Journal of Economics, Finance and Administrative Sciences*, 27, 1450–2275.

Greene, W. H. (2008). Econometric analysis (6th ed.). Prentice Hall.

Gschwandtner, A. (2005). Profit persistence in the 'very' long run: Evidence from survivors and exiters. *Applied Economics*, 37(7), 793–806. doi:10.1080/0003684042000337406

Hailegebreal, D. (2016). Macroeconomic and Firm Specific Determinants of Profitability of Insurance Industry in Ethiopia. *Global Journal of Management and Business Research C Finance*, 16(7), 27–36.

Hair, J. F., Sarstedt, M., Ringle, C. M., & Mena, J. A. (2011). An assessment of the use of partial least squares structural equation modeling in marketing research. *Journal of the Academy of Marketing Science*, 40(3), 414–433. doi:10.1007/s11747-011-0261-6

Halim, F. A., Malim, M. R., Derasit, Z., Rani, R. M., & Rashid, S. S. (2017). The impact of macroeconomic variables on SMEs in Malaysia. *Journal of Physics: Conference Series*, 890, 1–7. doi:10.1088/1742-6596/890/1/012138

Hall, M., & Weiss, L. (1967). Firm Size and Profitability. The Review of Economics and Statistics, 49(3), 319–331. doi:10.2307/1926642

Hang, N. T., & Nguyen, T. T. L. (2020). Factors Affecting Profitability of Vietnamese Real Estate Firms: Employing Fixed Effect and Random Effect Model. *Banking Science & Training Review*, 223, 13–25.

Hardwick, P. (1997). Measuring Cost Inefficiency in the UK Life Insurance Industry. *Applied Financial Economics*, 7(1), 37–44. doi:10.1080/096031097333835

Hashim, M. K., & Abdullah, M. S. (2000). A proposed framework for redefining SMEs in Malaysia: One industry, one definition. *Asian Academy of Management Journal*, 5(1), 65-79.

Honjo, Y., & Harada, N. (2006). SME policy, financial structure and firm growth: Evidence from Japan. *Small Business Economics*, 27(4-5), 289–300. doi:10.1007/s11187-005-6703-0

Hutchinson, M., & Gul, F. A. (2004). Investment opportunity set, corporate governance practices and firm performance. *Journal of Corporate Finance*, 10(4), 595–614. doi:10.1016/S0929-1199(03)00022-1

Iavorskyi, M. (2013). *The Impact of Capital Structure on Firm Performance: Evidence from Ukraine* [Thesis]. Ukraine: Kyiv School of Economics.

Ibhagui, O. W., & Chen, Y. (2019). R&D-Firm Performance Nexus: New Evidence from NASDAQ Listed Firms. *The North American Journal of Economics and Finance*, 101009. Advance online publication. doi:10.1016/j. najef.2019.101009

Ibhagui, O. W., & Olokoyo, F. O. (2018). Leverage and firm performance: New evidence on the role of firm size. *The North American Journal of Economics and Finance*, 45, 57–82. doi:10.1016/j.najef.2018.02.002

Islam, A., Zawawi, N. F., & Wahab, S. A. (2021). Rethinking survival, renewal, and growth strategies of SMEs in Bangladesh: the role of spiritual leadership in crisis situation. *PSU Research Review*, 1-22. 10.1108/PRR-02-2021-0010

Issah, M., & Antw, S. (2017). Role of macroeconomic variables on firms' Performance: Evidence from the UK. *Cogent Economic & Finance*, 5(1), 1–24. doi:10.1080/23322039.2017.1405581

Jensen, M. (1986). Agency cost of free cash flow, corporate finance, and takeovers. *The American Economic Review*, 76(2), 323–329.

Jensen, M. C., & Meckling, W. H. (1976). Theory of the firm: Managerial behavior, agency costs and ownership structure. *Journal of Financial Economics*, 3(4), 305–360. doi:10.1016/0304-405X(76)90026-X

Kalantonis, P., Kallandranis, C., & Sotiropoulos, M. (2021). Leverage and firm performance: New evidence on the role of economic sentiment using accounting information. *Journal of Capital Markets Studies*, 5(1), 96–107. doi:10.1108/JCMS-10-2020-0042

Keskin, H. (2006). Market orientation, learning orientation, and innovation capabilities in SMEs. *European Journal of Innovation Management*, 9(4), 396–417. doi:10.1108/14601060610707849

Keynes, J. M. (1960). The General Theory of Employment, Interest and Money, London Macmillan & Co.

Khalid, A. (2012). The impact of asset quality on profitability of private banks in India: A case study of JK, ICICI, HDFC & YES Banks. *Journal of African Macroeconomic Review of Accounting Studies*, 2(1), 127–143.

Kim, Q. T. N. (2022). Can Dividends Affect the Investment Decisions of Listed Firms in Vietnam? *Journal of Hunan University Natural Sciences*, 49(3).

Kini, O., Kracaw, W., & Mian, S. (2004). The nature of discipline by corporate takeovers. *The Journal of Finance*, 59(4), 1511–1552.

Köksal, B., & Orman, C. (2015). Determinants of capital structure: Evidence from a major developing economy. *Small Business Economics*, 44(2), 255–282. doi:10.1007/s11187-014-9597-x

Koufopoulos, D., Zoumbos, V., Argyropoulou, M., & Motwani, J. (2008). Top management team and corporate performance: A study of Greek firms. *Team Performance Management*, 14(7/8), 340–363. doi:10.1108/13527590810912322

Kumar, R. (2017). Targeted SME Financing and Employment Effects: What Do We Know and What Can We Do Differently? Jobs Working Paper (3). Washington, DC: World Bank.

Kumar, S., & Rao, P. (2015). A conceptual framework for identifying financing preferences of SMEs. *Small Enterprise Research*, 22(1), 99–112. doi:10.1080/13215906.2015.1036504

Lampadarios, E. (2016). Critical Success Factors for SMEs: An Empirical Study in the UK Chemical Distribution Industry. *International Journal of Business and Management*, 11(7), 67–82. doi:10.5539/ijbm.v11n7p67

Lee, J. (2009). Does Size Matter in Firm Performance? Evidence from US Public Firms. *International Journal of the Economics of Business*, 16(2), 89–203. doi:10.1080/13571510902917400

Loderer, C., & Waelchli, U. (2009). Firm Age and Performance. Academic Press.

Lumpkin, G., & Dess, G. (1996). Clarifying the entrepreneurial orientation construct and linking it to performance. *Academy of Management Review*, 21(1), 135–172. doi:10.2307/258632

Maghanga, E. N., & Kalio, D. M. (2014). Effect of Leverage on Financial Performance of Parastatals: A Case of Kenya Power. *International Journal of Scientific Research*, *3*(10), 1–5. https://www.ijsr.net/archive/v3i10/T0NUMTQzNTI=.pdf

Margaritis, D., & Psillaki, M. (2010). Capital Structure, Equity Ownership and Firm Performance. *Journal of Banking & Finance*, 34(3), 621–632. doi:10.1016/j.jbankfin.2009.08.023

Matar, A., Al-Rdaydeh, M., & Odeh, M. (2018). Factors affecting the corporate performance: Panel data analysis for listed firms in Jordan. *Academy of Accounting and Financial Studies Journal*, 22(6), 1–10.

Mehari, D., & Aemiro, T. (2013). Firm specific factors that determine insurance companies' performance in Ethiopia. *European Journal of Science*, 9(2), 245–255.

Meyer, K. E., Tran, T. T. Y., & Hung, N. V. (2006). Doing business in...Vietnam. *Thunderbird International Business Review*, 48(2), 263–290. doi:10.1002/tie.20095

Ministry of Planning and Investment. (2020). *The White Book on Vietnamese Businesses 2020*. General Statistics Office of the Ministry of Planning and Investment.

Modigliani, F., & Miller, M. (1963). Corporate income taxes and the cost of capital: A correction. *The American Economic Review*, 53(3), 433–443. https://www.jstor.org/stable/1809167

Modigliani, F., & Miller, M. H. (1958). The cost of capital, corporation finance and the theory of investment. *The American Economic Review*, 48(3), 261–297.

Montgomery, D., Peck, E., & Vining, G. (2001). Introduction to Linear Regression Analysis (3rd ed.). John Wiley and Sons.

Munro, D. (2013). What Is an SME? In A Guide to SME Financing. Palgrave Pivot. doi:10.1057/9781137373786\_2

Muriithi, S. M. (2017). African small and medium enterprises (SMEs) contributions, challenges and solutions. *European Journal of Research and Reflection in Management Sciences*, 5(1), 36–48.

Mwangi, M., & Murigu, J. (2014). The determinants of financial performance in general insurance companies in Kenya. *European Scientific Journal*, 11(1), 288–297.

Mwika, D., Banda, A., Chembe, C., & Kunda, D. (2018). The Impact of Globalization on SMEs in Emerging Economies: A Case Study of Zambia. *International Journal of Business and Social Science*, 9(3), 59–68. doi:10.30845/ijbss.v9n3p6

Myers, S. (2000). Outside equity. The Journal of Finance, 55(3), 1005–1037. doi:10.1111/0022-1082.00239

Myers, S., & Majluf, N. (1984). Corporate financing and investment decisions when firms have information that investors do not have. *Journal of Financial Economics*, 13(2), 187–221. doi:10.1016/0304-405X(84)90023-0

Myers, S., & Rajan, R. (1995). Liquidity and the rise of financial intermediation. *Proceedings*, (May), 427–446. doi:10.1016/0304-405X(77)90015-0

Neely, A., Adam, C., & Kennerly, M. (2002). The performance Prism: The scorecard for measuring and managing stakeholder relationship. Prentice Hall.

Nguyen Kim, Q. T., Nguyen, M. H., & Nguyen, C. T. K. (2022). Determinants Influencing Credit Information Quality: An Empirical Study in Vietnamese State-Owned Commercial Banks. *The International Journal of Interdisciplinary Organizational Studies*, 17(1), 49–64. doi:10.18848/2324-7649/CGP/v17i01/49-64

Nguyen, B., Mickiewicz, T., & Du, J. (2017). Local governance and business performance in Vietnam: The transaction costs' perspective. *Regional Studies*, 52(4), 1–16. doi:10.1080/00343404.2017.1341625

Nguyen, T. L. (2019). STEAM-ME: A Novel Model for Successful Kaizen Implementation and Sustainable Performance of SMEs in Vietnam. *Complexity*, 2019, 1–23. doi:10.1155/2019/6048195

Nnamani, J., Nnaemeka, N. J., Onyekwelu, U. L., Lucy, A., Ugwu, K. O., & Kevin, U. O. (2017). Effect of Sustainability Accounting and Reporting on Financial Performance of Firms in Nigeria Brewery Sector. *European Journal of Business and Innovation Research*, 5(1), 1–15.

Odusanya, I. A., Yinusa, O. G., & Ilo, B. M. (2018). Determinants of firm profitability in Nigeria: Evidence from dynamic panel models. *SPOUDAI-J Econ Bus*, 68, 43–58.

Olatunji, T. E., & Adegbite, T. A. (2014). Investment in Fixed Assets and Firm Profitability: Empirical Evidence from the Nigerian Banking Sector. *Asian Journal of Social Sciences and Management Studies*, 1(3), 78–82.

Onaolapo, A., & Kajola, S. (2010). Capital Structure and Firm Performance: Evidence from Nigeria. *European Journal of Economics. Finance and Administrative Sciences*, 25, 70–82.

Ozgur, O., & Gorus, M. S. (2016). Determinants of deposit bank profitability: Evidence from Turkey. *Journal of Applied Economics and Business Research*, 6(3), 218–231.

Pandey, I. (1999). Financial management (8th ed.). Vikas Publishing House Pvt Ltd.

Park, J. J. (2009). Shareholder compensation as dividend. Michigan Law Review, 108(3), 323-371.

Parks, R. B., & Oakerson, R. J. (2000). Regionalism, Localism, and Metropolitan Governance: Suggestions from the Research Program on Local Public Economies. *State & Local Government Review*, *32*(3), 169–179. doi:10.1177/0160323X0003200302

Pervan, M., Pervan, I., & Curak, M. (2019). Determinants of firm profitability in the Croatian manufacturing industry: Evidence from dynamic panel analysis. *Economic research*-. *Ekonomska Istrazivanja*, 32(1), 968–981. doi:10.1080/1331677X.2019.1583587

Pham, A. T. (2017). Analysis of factors affecting the business performance of joint stock commercial banks in Vietnam. *Journal of Asian Business And Economic Studies*, 1.

Piccarozzi, M., Silvestri, C., & Morganti, P. (2021). COVID-19 in Management Studies: A Systematic Literature Review. *Sustainability*, 13(7), 1–30. doi:10.3390/su13073791

Qalati, S. A., Li, W., Khan, M. A. S., & Anwar, F. (2021). A mediated model on the adoption of social media and SMEs' performance in developing countries. *Technology in Society*, 64, 1–20. doi:10.1016/j.techsoc.2020.101513

Quoc Trung, N. K. (2021). The relationship between internal control and credit risk – The case of commercial banks in Vietnam. *Cogent Business & Management*, 8(1), 1–17. doi:10.1080/23311975.2021.1908760

Robb, A. M., & Robinson, D. T. (2014). The Capital Structure Decisions of New Firms Get access Arrow. *Review of Financial Studies*, 27(1), 153–179. doi:10.1093/rfs/hhs072

Robert, M. K. (2009). Econometric Methods for Panel Data - Part II. University of Vienna.

Rosenstein, S., & Wyatt, J. G. (1990). Outside directors, board independence and shareholder wealth. *Journal of Financial Economics*, 26(2), 175–191. doi:10.1016/0304-405X(90)90002-H

Ruland, W., & Zhou, P. (2005). Debt, diversification, and valuation. *Review of Quantitative Finance and Accounting*, 25(3), 277–291. doi:10.1007/s11156-005-4768-0

Salawu, R. O. (2007). An Empirical Analysis of the Capital Structure of Selected Quoted Companies in Nigeria. *The International Journal of Applied Economics and Finance*, 1(1), 1–15. doi:10.3923/ijaef.2007.16.28

Salim, M., & Yadav, R. (2012). Capital Structure and Firm Performance: Evidence from Malaysian Listed Companies. *Procedia: Social and Behavioral Sciences*, 65, 156–166. doi:10.1016/j.sbspro.2012.11.105

Salman, A. K., & Yazdanfar, D. (2012). Profitability in Swedish SME firms: A quantile regression approach. *International Business Research*, 5(8), 94–106. doi:10.5539/ibr.v5n8p94

Savitch, H. V., & Vogel, R. K. (2000). Paths to New Regionalism. *State & Local Government Review*, 32(3), 158–168. doi:10.1177/0160323X0003200301

Savlovschi, L. I., & Robu, N. R. (2011). The Role of SMEs in Modern Economy. *Economia Seria Management*, 14(1), 277–281.

Seddighi, H. R., Lawler, K., & Kalos, A. (2000). Econometrics A Practical Approach. Routledge.

Shah, S. N. (2014). The Principal-Agent Problem in Finance. The CFA Institute Research Foundation.

Shane, S., & Venkataraman, S. (2000). The promise of entrepreneurship as a field of research. *Academy of Management Review*, 25(1), 217–226. doi:10.5465/amr.2000.2791611

Shen, H., Fu, M., Pan, H., Yu, Z., & Chen, Y. (2020). The impact of the COVID-19 pandemic on firm performance. *Emerging Markets Finance & Trade*, 56(10), 2213–2230. doi:10.1080/1540496X.2020.1785863

Sitharam, S., & Hoque, M. (2016). Factors affecting the performance of small and medium enterprises in KwaZulu-Natal, South Africa. *Problems and Perspectives in Management*, 14(2), 277–288. doi:10.21511/ppm.14(2-2).2016.03

Subhan, Q. A., Mehmood, M. R., & Sattar, A. (2013). Innovation in Small and Medium Enterprises (SME's) and its impact on Economic Development in Pakistan. 6th International Business and Social Sciences Research Conference, 3-4.

Svensson, G. (2002). A Triadic Network Approach to Service Quality. *Journal of Services Marketing*, 16(2), 158–179. doi:10.1108/08876040210422691

Tewari, P. S., Skilling, D., Kumar, P., & Wu, Z. (2013). Competitive small and medium enterprises. A diagnostic to help design smart SME policy. The World Bank.

Tran, T., & Nguyen, N. (2019). Identify factors affecting business efficiency of small and medium enterprises (SMEs): Evidence from Vietnam. *Management Science Letters*, 9(12), 1987–1998. doi:10.5267/j.msl.2019.7.007

Tsuruta, D. (2015). Leverage and firm performance of small businesses: Evidence from Japan. *Small Business Economics*, 44(2), 385–410. doi:10.1007/s11187-014-9601-5

Tunyi, A. A., Agyei-Boapeah, H., Areneke, G., & Agyemang, J. (2019). Internal capabilities, national governance and performance in African firms. *Research in International Business and Finance*, *50*(C), 1–54. doi:10.1016/j. ribaf.2019.04.009

Vaidya, R., & Patel, P. (2019). Determinants of Profitability of Capital-Intensive Firms in the Indian Capital Market: A Static and Dynamic Panel Approach. *IUP Journal of Accounting Research & Audit Practices*, 18(4), 33–51.

Vătavu, S. (2014). The Determinants Of Profitability in Companies Listed on the Bucharest Stock Exchange. *Annals of the University of Petrosani. Economics*, 14, 329–338.

Vietnam Government. (2018). Decree No. 39/2018/ND-CP dated March 11, 2018 of the Government on detailing a number of Articles of the laws on small and medium-sized enterprises. Decree. Vietnam Government.

Vijayakumar, A., & Tamizhselvan, P. (2010). Corporate size and profitability: An empirical analysis. *Journal for Bloomers of Research*, 3(1), 44–53.

VoA. T.TranN. T. (2021). The Effect Of Covid-19 Pandemic On Firms: Evidence From Vietnam. 10.2139/ssrn.3934934

Vu, N. X., Nguyen, T. P., & Ngo, T. A. (2020). Factors affecting the business performance of enterprises: Evidence at Vietnam small and medium-sized enterprises. *Management Science Letters*, 10, 865–870. doi:10.5267/j. msl.2019.10.010

Wafa, S., Noordin, R., & Kim-Man, M. (2005). Strategy and performance of small and medium-size enterprises in Malaysia. *The International Conference in Economics and Finance (ICEF)*.

Waggoner, D., Neely, A., & Kennerley, M. (1999). The forces that shape organizational performance measurement systems: An interdisciplinary review. *International Journal of Production Economics*, 60, 53–60. doi:10.1016/S0925-5273(98)00201-1

Winter, R. (1994). The dynamics of competitive insurance markets. *Journal of Financial Intermediation*, 3(4), 379–415. doi:10.1006/jfin.1994.1011

#### International Journal of Asian Business and Information Management

Volume 13 • Issue 1

Wooldridge, J. M. (2002). Econometric Analysis of Cross Section and Panel Data. The MIT Press.

Wyn, J. (1998). The fourth wave. *Best's Review*, 99, 53–57.

Xu, L., Yang, S., Chen, J., & Shi, J. (2021). The effect of COVID-19 pandemic on port performance: Evidence from China. *Ocean and Coastal Management*, 209(4), 105660. doi:10.1016/j.ocecoaman.2021.105660

Yamane, T. (1967). Statistics, An Introductory Analysis (2nd ed.). Harper and Row.

Zhao, H., & Feng, Z. (2020). Staggered release policies for COVID-19 control: Costs and benefits of relaxing restrictions by age and risk. *Mathematical Biosciences*, 326, 1–24. doi:10.1016/j.mbs.2020.108405 PMID:32565231

Quoc Trung Nguyen Kim is currently a lecturer of the Faculty of Accounting - Auditing; the University of Finance – Marketing, Vietnam. He is interested in researching the banking sector and finance and accounting. His fields of research and teaching are banking, finance, and governance. He has written a total of some articles in various international journals and conferences, including the International Journal of Economics and Finance Studies, Cogent Business & Management, and International Journal of Interdisciplinary Organizational Studies; and has served as a reviewer of some international journals listed in Scopus, such as Cogent Economics and Finance; International Journal of Law and Management; Journal of Financial Services Marketing; International Journal of Asian Business and Information Management.